



# **Warrumbungle Shire Council**

## **Quarterly Budget Review Statement Third Quarter**

**(March 2020/21)**



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## Part 1: Introduction

The Quarterly Budget Review Statement (QBRS) presents a summary of Council's financial position at the end of each quarter. It is the mechanism whereby Councillors and the community are informed of progress against the operating plan. In December 2010 the NSW Division of Local Government developed a set of minimum requirements for reporting the financial position of Council, to facilitate explanations and major variations and recommend changes to the budget for Council approval. The reports also enable the Responsible Accounting Officer (RAO) to indicate if Council will be in a satisfactory financial position at the end of the financial year.

The minimum requirements for the QBRS are included in the Code of Accounting Practice and Financial Reporting and form part of the legislative framework in accordance with clause 203(3) of the Regulations.

The new reporting format came into effect on 1 July 2011. The QBRS is composed of, but not limited to, the following budget review (BR) components:

- Statement by the Responsible Accounting Officer on Council's financial position at the end of the year based on the information in the QBRS **(Part 2 of this report)** ;
- Budget Review Income and Expenses Statement **(Parts 3, 5 & 6 of this report)** in one of the following formats:
  - Consolidated
  - By fund (e.g. General Fund; Water Fund; Sewer Fund)
- Budget Review Capital Budget **(Parts 7 & 8 of this report)**;
- Budget Review Cash and Investments Position **(Part 10 of this report)**;
- Budget Review Key Performance Indicators **(Part 12 of this report)**; and,
- Budget Review Contracts and Other Expenses **(Part 13 of this report)**.

The following important financial information has also been provided in addition to the information required as part of the QBRS reporting framework:

- Balance Sheet as at 31st March 2021 **(Part 9 of this report)**;
- Summary of Loan Movements and Restricted Assets **(Part 11 of this report)**.

## **Part 2: Statement by the Responsible Accounting Officer**

The Quarterly Budget Review Statement (QBRS) presents a summary of Council's financial position at the end of each quarter. It is the mechanism whereby Councillors and the community are informed of progress against the Operating Plan. In December 2010 the NSW Division of Local Government developed a set of minimum requirements for reporting the financial position of Council, to facilitate explanations and major variations and recommend changes to the budget for Council approval. The reports also enables the Responsible Accounting Officer (RAO) to indicate if Council will be in a satisfactory financial position at the end of the financial year.

It is my opinion that the Quarterly Budget Review Statement for Warrumbungle Shire Council for the quarter ended 31st March 2021 indicates that Council's projected financial position is satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

**Signed** \_\_\_\_\_  
**Responsible Accounting Officer, Warrumbungle Shire Council**

**Date:** 11/05/2021

### Part 3: Income Statement

	Original Budget \$'000	Approved Changes Revotes \$'000	Sup Vote QBR1 \$'000	Sup Vote QBR2 \$'000	Sup Vote QBR3 \$'000	Revised Budget \$'000	Actuals 31-Mar-21 \$'000	Ratio %	
<b>Income from Continuing Operations</b>									
Rates and Annual Charges	13,989		-	(62)	-	13,927	13,909	100%	a
User Charges and Fees	4,903		247	(330)	-	4,820	3,423	71%	b
Interest and Investment Revenue	491		(199)	(118)	(37)	138	100	73%	c
Other Revenues	1,300		-	(11)	-	1,289	1,521	118%	d
Grants and Contributions for Operating Purposes	15,012		984	284	-	16,280	8,847	54%	e
Grants and Contributions for Capital Purposes	5,040		900	383	541	6,864	7,446	108%	f
Gains/(Losses) from Disposal of Assets	220		-	-	-	220	687	312%	g
Net Share of Interest in Joint Ventures	-		-	-	-	-	-		m
<b>Total Income From Continuing Operations</b>	<b>40,955</b>	<b>-</b>	<b>1,932</b>	<b>145</b>	<b>504</b>	<b>43,536</b>	<b>35,933</b>		
<b>Expenses from Continuing Operations</b>									
Employee Benefits and On-Costs	15,143	34	130	(91)	(98)	15,118	10,599	70%	h
Borrowing Costs	163	-	-	-	-	163	124	76%	i
Materials and Contracts	6,346	303	147	221	(62)	6,956	5,281	76%	j
Depreciation and Amortisation	11,501		773	-	-	12,274	8,971	73%	k
Other Expenses	5,313		-	190	(32)	5,471	4,061	74%	l
Net Share of Interest in Joint Ventures	-		-	-	-	-	-		m
<b>Net Losses from Disposal of Assets</b>									
<b>Total Expenses From Continuing Operations</b>	<b>38,466</b>	<b>337</b>	<b>1,050</b>	<b>321</b>	<b>(192)</b>	<b>39,982</b>	<b>29,036</b>		
<b>Operating Result from Continuing Operations</b>	<b>2,489</b>	<b>(337)</b>	<b>882</b>	<b>(176)</b>	<b>697</b>	<b>3,554</b>	<b>6,897</b>		
<b>Net Operating Result before Capital Grant &amp; Contributions</b>	<b>(2,551)</b>	<b>(337)</b>	<b>(18)</b>	<b>(558)</b>	<b>155</b>	<b>(3,309)</b>	<b>(550)</b>		

### **Part 3: Income Statement (Continued)**

#### **Notes: Revenue**

- (a) Rates and Annual charges are per budget at 100%
- (b) User charges and fees. The major areas are:
  - \* RMS Charges actual YTD are under budget by 600K as of March 2021 ,Quarter 2 & 3 claim yet to be lodged and paid.
  - \* CS revenue is over budget at 91% by \$130,148
- (c) Interest and investment revenue is \$3,063 under revised budget mainly due to much lower interest rates and the fact that council is unable to charge interest on overdue rates due to COVID-19 related government policy.
- (d) Other Revenues are over budget and the main reason is attributed to the sale of council properties \$420,000.
- (e) Operational Grants and Contributions are under pro rata budget by 21 % - only 2.7 Million received to date from the budgeted 7.4 Million FAG's grants.
- (f) Capital grants income is over pro rata budget at 108%.
- (g) Gains/(Losses) from Disposal of Assets is at 312% due to the revenue received from the sales of Vehicles & Plant
- (m) Macquarie Regional Library (MRL) is responsible for running the libraries in a number of Shires in the region including ours. Council recognises its joint ownership in the organisation at the end of the year.

#### **Notes: Expenditure**

- (h) Employee related expenditure is roughly as per pro rata budget at 70 %
- (i) Borrowing costs is roughly as per pro rata budget at 76 %
- (j) Materials & Contracts is roughly as per pro rata budget at 76%
- (k) Depreciation actuals are per pro rata budget for FY2021
- (l) Other expenses are per budget at 74% .
- (m) Macquarie Regional Library (MRL) is responsible for running the libraries in a number of Shires in the region including ours. Council recognises its joint ownership in the organisation at the end of the year.

**Part 3: Income Statement (Continued) - Split by Council Business Area cont.**

	General		Water		Sewer		Waste	
	General	General	Warrumbungle Water	Warrumbungle Water	Warrumbungle Sewer	Warrumbungle Sewer	Warrumbungle Waste	Warrumbungle Waste
<b>Income from Continuing Operations</b>	<b>Budget \$'000</b>	<b>Actual \$'000</b>	<b>Budget \$'000</b>	<b>Actual \$'000</b>	<b>Budget \$'000</b>	<b>Actual \$'000</b>	<b>Budget \$'000</b>	<b>Actual \$'000</b>
Rates and Annual Charges	8,379	8,295	1,906	1,903	1,586	1,651	2,056	2,061
User Charges and Fees	2,794	1,873	1,749	1,346	180	135	97	69
Interest & Investment Revenue	109	86	8	6	22	1	-	7
Other Revenues	763	818	10	7	6	3	510	693
Grants & Contributions (Operational)	16,146	8,723	38	38	28	28	68	59
Grants & Contributions (Capital)	5,760	7,136	965	147	139	163	-	-
Gains/(Losses) from Disposal of Assets	220	687	-	-	-	-	-	-
Net Share of Interest in Joint Ventures	-	-	-	-	-	-	-	-
<b>Total Income From Continuing Operations</b>	<b>34,170</b>	<b>27,617</b>	<b>4,675</b>	<b>3,447</b>	<b>1,960</b>	<b>1,981</b>	<b>2,731</b>	<b>2,889</b>
<b>Expenses from Continuing Operations</b>								
Employee Benefits & On-Costs	12,480	8,786	1,002	669	549	380	1,087	764
Borrowing Costs	141	115	22	8	-	-	-	-
Materials & Contracts	5,539	4,323	616	371	169	123	632	464
Depreciation & Impairment	9,978	7,424	1,594	1,069	702	478	-	-
Other Expenses	3,055	3,817	1,000	174	572	60	844	10
Net Share of Interest in Joint Ventures	-	-	-	-	-	-	-	-
<b>Total Expenses From Continuing Operations</b>	<b>31,194</b>	<b>24,465</b>	<b>4,234</b>	<b>2,293</b>	<b>1,992</b>	<b>1,041</b>	<b>2,563</b>	<b>1,238</b>

## Part 4: Summary of Results

	Original Budget \$'000	QBR S1, 2 & 3 Approved Changes \$'000	31st March 2021 Revised Budget \$'000	Actuals as at 31st March 2021 \$'000
<b>Income Statement</b>				
<b>Income from Continuing Operations</b>				
Rates and Annual Charges	13,989	(62)	13,927	13,909
User Charges and Fees	4,903	(83)	4,820	3,423
Interest & Investment Revenue	491	(353)	138	100
Other Revenues	1,300	(11)	1,289	1,521
Grants & Contributions (Operational)	15,012	1,268	16,280	8,847
Grants & Contributions (Capital)	5,040	1,824	6,864	7,446
Gains/(Losses) from Disposal of Assets	220	-	220	687
Net Share of Interest in Joint Ventures	-	-	-	-
<b>Total Income From Continuing Operations</b>	<b>40,955</b>	<b>2,581</b>	<b>43,536</b>	<b>35,933</b>
<b>Expenses from Continuing Operations</b>				
Employee Benefits & On-Costs	15,143	-	15,118	10,599
Borrowing Costs	163	(25)	163	124
Materials & Contracts	6,346	-	6,956	5,281
Depreciation & Impairment	11,501	610	12,274	8,971
Other Expenses	5,313	773	5,471	4,061
Net Share of Interest in Joint Ventures	-	158	-	-
<b>Total Expenses From Continuing Operations</b>	<b>38,466</b>	<b>1,516</b>	<b>39,982</b>	<b>29,036</b>
<b>Operating Result from P&amp;L</b>	<b>2,489</b>	<b>1,065</b>	<b>3,554</b>	<b>6,897</b>

<b>Reconciliation to Cash Surplus/(Deficit)</b>				
<b>Operating Result from P&amp;L</b>	<b>2,489</b>	<b>1,065</b>	<b>3,554</b>	<b>6,897</b>
<i>Add/(less):</i>				
Capital Expenditure	(14,101)	(10,711)	(24,812)	(11,726)
Movements in loans	(943)	-	(943)	(715)
Repayments of Finance Lease Liabilities	(45)	-	(45)	(33)
Mvmnts fr Restricted Assets + Rounding	-	(424)	(424)	(405)
Depreciation Expense	11,501	773	12,274	8,971
Non-cash items included in Adjusted Operating Result above	600	-	600	626
<b>Cash Surplus/(Deficit) Function View</b>	<b>(499)</b>	<b>(9,297)</b>	<b>(9,796)</b>	<b>3,614</b>

<b>Reconciliation to Cash at Bank &amp; Investments per Balance Sheet and Cash Flow Statement</b>				
<b>Cash Surplus/Deficit Function View</b>	<b>(499)</b>	<b>(9,297)</b>	<b>(9,796)</b>	<b>3,614</b>
<i>Add/(less):</i>				
Balance sheet movements (excl cash + inv)	-	-	-	(3,270)
Non-cash items excluded from Adjusted Result	-	-	-	-
Investments sold during the year	-	-	-	-
Backout Restricted Assets	-	424	424	405
<b>Cash Movement for the year</b>	<b>(499)</b>	<b>(8,873)</b>	<b>(9,372)</b>	<b>749</b>
Adjustment for opening balances	-	-	-	-
<b>Cash Opening Balance</b>	<b>8,804</b>	<b>(2,217)</b>	<b>6,587</b>	<b>21,634</b>
<i>Add:</i>				
Cash Movement for the year	(499)	(8,873)	(9,372)	(3,156)
Investments at 31st March 2021	-	-	-	-
<b>Cash &amp; Investments Closing Balance</b>	<b>8,304</b>	<b>(11,089)</b>	<b>(2,785)</b>	<b>18,478</b>



**QUARTER 3**

	General	Water	Sewer	Total
<b>Revenue</b>				
Interest Revenue	36,709		-	36,709
Sealed Rural Roads - Capital	(2,223,118)			(2,223,118)
Sealed Rural Roads - Capital	(327,270)			(327,270)
Water Infrastructure - Capital		189,750		189,750
Sewer Infrastructure - Capital			1,819,629	1,819,629
<b>Revenue Total:</b>	<b>(2,513,679)</b>	<b>189,750</b>	<b>1,819,629</b>	<b>(504,300)</b>
<b>Expenditure</b>				
Administration Services	(30,000)			(30,000)
Communications And IT	(70,000)			(70,000)
Tourism And Development Services	4,669			4,669
Property And Risk	(35,000)			(35,000)
Regional Roads M&R	(61,872)	-	-	(61,872)
<b>Expenditure Total:</b>	<b>(192,203)</b>	<b>-</b>	<b>-</b>	<b>(192,203)</b>
<b>Capital</b>				
Replacement PCs	3,934			3,934
Microsoft Server Licenses & SA	(7,500)			(7,500)
	3,309			3,309
	257			257
CCTV - Coonabarabran & Coolah - Community Safety Fund R3				
Roof Repairs - Coona Office	50,536			50,536
Coonabarabran Town Hall	(25,000)			(25,000)
Mendooran Mechanics Institute - upgrades to hall & amenities	(51,783)			(51,783)
Dunedoo Stage	(25,536)			(25,536)
Leadville Hall upgrades & new toilet block	16,995			16,995
Binnaway Bowling Club Upgrades	15,754			15,754
Intramaps & Arc GIS - Software	(10,830)			(10,830)
Design Services Software Upgrade	10,830			10,830
Minor Plant Purchases	3,500			3,500
Plant & Equipment Purchases	(4,872)			(4,872)
Workshop Rollerdoors & Lighting	1,372			1,372
Bugaldie Goorianawa Rd - Rural Road Reseals	(102,783)			(102,783)
Spring Ridge Rd - Rural Road Reseals	(16,223)			(16,223)
Local Roads Reseals	45,006			45,006
Local-Reseal-Spring Ridge Road	16,223			16,223
Local-Reseal-Baradine - Goorianawa	57,777			57,777
Yarragrinn Road Gravel Resheeting	105,820			105,820
Ext Footpath Mary Jane Cain Coonabarabran Footpaths - Local Road Community Infrastructure Funding	125,000			125,000
Tongy Lane Pavement Rehab - Local Road Community Infrastructure Funding	200,000			200,000
Access Ramps Coonabarabran Footpaths - Local Road Community Infrastructure Funding	50,000			50,000
Access Ramps Hosp Ext Baradine Footpaths - Local Road Community Infrastructure Funding	50,000			50,000
	100,000			100,000
Merrygoen Road Pavement Rehab - Fixing Local Roads Funding				
Coolah Creek Road Pavement Rehab - Fixing Local Roads Funding	162,224			162,224
Neilrex Road Pavement Rehab - Fixing Local Roads Funding	135,579			135,579
Local-Rehab-Coolah Creek Rd	(38,012)			(38,012)
Local-Rehab-Neilrex Rd	23,574			23,574
Local-Resheet-State Forest Road	(69,000)			(69,000)
Local-Resheet-Fairfield Road	27,596			27,596
Local-Resheet-Uphills Road	3,307			3,307
Wangmans Rd - Gravel Resheet	23,345			23,345
McEvoy Road - Gravel Resheet	13,984			13,984
Nashs Road Gravel Resheet	18,486			18,486

Piambra Road Pavement Rehab - Local Road Community Infrastructure Funding	650,000		650,000
Lynwood Road - Gravel Resheet	11,763		11,763
Baradine Cemetery Road Gravel Resheet	4,912		4,912
Boooloola Road - Pavement Rehab - Local Roads Community Infrastructure Funding	450,316		450,316
Bugaldie Goorianawa Road Pavement Rehab - Fixing Local Roads Funding	400,000		400,000
Yarrigan Road - Gravel Resheet	(100,000)		(100,000)
Walls Road - Gravel Resheet	2,398		2,398
Oban Road Gravel Resheet	(13,666)		(13,666)
Regional Roads Reseals	111,246		111,246
Shoulder widening MR396 (Warrumbungles Way) - Pavement Rehabilitation	(169,000)		(169,000)
Pavement widening MR55 - Safer Roads	19,626		19,626
MR55 Rehab - near Black Stump Rest Area - Seg 53,54,55	100,000		100,000
Baradine Skate & Activity Park construction	19,034		19,034
Coonabarabran Stop and Play	(278,137)		(278,137)
Coolah Skate Park	(199,979)		(199,979)
Baradine pool - Backwash water connection to sewer	(49,333)		(49,333)
Baradine pool - Filter media replacement	3,000		3,000
Install 2 x 32000ltr water tanks at Baradine, Coona, Coolah, and Dunedoo pools (to comply with LTW guidelines)	38,815		38,815
Baradine Pool - repair leaks	3,540		3,540
Warrumbungle Pools Improvement Program - Drought Stimulus Package Funding	3,978		3,978
Lachlan Street - Urban Road Reseals	(8,500)		(8,500)
Crane Street - Urban Road Pavements	(10,279)		(10,279)
Walleroo Street - Drainage Structures (incl. K&G)	(10,500)		(10,500)
Tallawang Street - Drainage Structures (incl. K&G)	(31,000)		(31,000)
Wargundy Street - Drainage Structures (incl. K&G)	(7,800)		(7,800)
Wargundy, Wallaroo Drainage - Dunedoo	221,450		221,450
Pavement Rehab Coona - Crane Street	10,279		10,279
Streets-Reseal-Baradine	8,500		8,500
Drainage Study Wargundy St	(6,475)		(6,475)
Water Treatment Plant- Renewals		42,308	42,308
Meter Replacements - Coolah		5,529	5,529
Coonabarabran WTP Filter Repair		18,000	18,000
Telemetry Upgrade Water (Council contribution only for proposed Grant funding- total project \$750k)		(89,000)	(89,000)
Coonabarabran Groundwater pipeline (Council's contribution only to \$2.3m project)		(123,000)	(123,000)
Mains Replacements and extension - Dunedoo		3,849	3,849
Meter replacements - Dunedoo		(2,870)	(2,870)
Water main replacements - Mendooran		(1,700)	(1,700)
Removal of dead ends - Benewa to Cobra		(13,335)	(13,335)
Timor Dam Fence & Dead Water storage		(4,300)	(4,300)
Mendooran - EoI Safe & Secure upgrade		5,176	5,176
Binnaway WTP Improvements/ Renewals		(42,308)	(42,308)
De-weed and Dredge Coonabarabran Poundyard Weir		(6,500)	(6,500)
Baradine - replace Pot valves & Cont.		(25,000)	(25,000)
Coolah Sewage Treatment Plant Upgrade		(384,700)	(384,700)
Telemetry Upgrade (All Towns) (Council Contribution only for 250k proj)		(40,000)	(40,000)
Coonabarabran Sewage Treatment Plant Upgrade		(765,000)	(765,000)
Dunedoo Sewage Treatment Plant Upgrade		(1,451,600)	(1,451,600)
Manhole rehab - Dunedoo		(15,000)	(15,000)
Baradine Sewerage Scheme Upgrade Scoping Study		75,000	75,000
Manhole rehab - Coolah/Dunedoo		(10,000)	(10,000)
Effluent Reuse- Pivot Irrigator replacement		(10,000)	(10,000)
<b>Capital Total:</b>	<b>2,087,057</b>	<b>(208,151)</b>	<b>(2,626,300)</b>
			<b>(747,394)</b>

## Part 4: Summary of Results

Description	Actual Cost of Council Activities			Comparatives		
	Revenue	Recurrent Expenditure	Capital Expenditure	Net Cost to Council	Net Cost to Council per Budget	%
<b>General Revenue</b>						
Rates Revenue	8,321,841	-	-	8,321,841	8,390,359	99%
Interest Revenue	58,662	-	-	58,662	280,000	21%
General Grants	2,796,415	-	-	2,796,415	7,553,824	37%
<b>Total General Revenue</b>	<b>11,176,918</b>	<b>-</b>	<b>-</b>	<b>11,176,918</b>	<b>16,224,182</b>	<b>69%</b>
<b>Executive</b>						
<b>General Manager</b>						
Management And Leadership	125,402	(742,051)	-	(616,649)	(1,254,761)	49%
Governance	89,270	(225,177)	-	(135,907)	(280,321)	48%
HR Management	99,657	(184,750)	-	(85,093)	(317,164)	27%
Payroll Services	1,716	(755,652)	-	(753,936)	(22,475)	3,355%
WH&S And Risk Management	60,314	(111,733)	-	(51,419)	(111,942)	46%
Learning And Development Services	50,610	(222,726)	-	(172,116)	(439,647)	39%
Cobbora Transition Fund	-	(16)	-	(16)	-	-
<b>Total Executive</b>	<b>426,969</b>	<b>(2,242,106)</b>	<b>-</b>	<b>(1,815,137)</b>	<b>(2,426,310)</b>	<b>75%</b>
<b>Technical Services</b>						
<b>Technical Services Management</b>		(256,962)	-	(256,962)	(400,568)	64%
<b>Total Technical Services Management</b>	<b>-</b>	<b>(256,962)</b>	<b>-</b>	<b>(256,962)</b>	<b>(400,568)</b>	<b>64%</b>
<b>Design Services</b>						
Design Services Management	-	(10,823)	-	(10,823)	(48,872)	22%
Emergency Services Management	95	(35,620)	-	(35,525)	(133,640)	27%
Survey Investigation And Design	-	(80,408)	(22,982)	(103,390)	(164,122)	63%
Asset Management	-	(74,319)	-	(74,319)	(129,822)	57%
NSW Fire Brigade	-	(41,074)	-	(41,074)	(55,000)	75%
Road Safety Officer	-	(15,962)	-	(15,962)	(63,568)	25%
<b>Total Design Services</b>	<b>95</b>	<b>(258,206)</b>	<b>(22,982)</b>	<b>(281,094)</b>	<b>(595,024)</b>	<b>47%</b>
<b>Road Operations</b>						
Road Operations Management	21,746	(370,192)	-	(348,446)	(199,317)	175%
Regional Roads M&R	4,266,874	(759,956)	(2,601,385)	905,533	0	100%
Local Roads M&R	4,491,723	(2,149,899)	(2,920,056)	(578,232)	(2,470,689)	23%
Aerodromes	-	(82,688)	-	(82,688)	(162,013)	51%
Village Streets	-	-	-	-	-	-
RMCC And Other Road Contracts	331,933	(405,102)	-	(73,169)	50,000	(146)%
Reseals	-	-	-	-	-	-
Private Works	75,091	(67,352)	-	7,739	-	-
<b>Total Road Operations</b>	<b>9,187,367</b>	<b>(3,835,189)</b>	<b>(5,521,441)</b>	<b>(169,263)</b>	<b>(2,782,019)</b>	<b>6%</b>
<b>Fleet Services</b>						
Fleet Services Management	35,960	(231,846)	-	(195,886)	(298,803)	66%
Plant And Equipment	4,961,147	(1,774,140)	(2,085,002)	1,102,005	1,413,728	78%
Depots	-	(103,416)	-	(103,416)	(165,848)	62%
Workshops	-	(51,846)	-	(51,846)	(60,739)	85%
<b>Total Fleet Services</b>	<b>4,997,107</b>	<b>(2,161,247)</b>	<b>(2,085,002)</b>	<b>750,858</b>	<b>888,338</b>	<b>85%</b>
<b>Urban Services</b>						
Urban Services Management	14,893	(177,986)	-	(163,093)	(208,712)	78%
Horticulture	-	(319,943)	(73,635)	(393,578)	(699,486)	56%
Street Cleaning	-	(218,979)	-	(218,979)	(289,500)	76%
Public Ammenities	-	(221,646)	-	(221,646)	(291,107)	76%
Ovals	170,172	(336,684)	(204,067)	(370,579)	(454,133)	82%
Town Streets	287,974	(594,002)	(895,455)	(1,201,483)	(1,329,623)	90%
Public Swimming Pools	163,749	(508,019)	(182,518)	(526,788)	(806,820)	65%
<b>Total Urban Services</b>	<b>636,788</b>	<b>(2,377,259)</b>	<b>(1,355,675)</b>	<b>(3,096,146)</b>	<b>(4,079,381)</b>	<b>76%</b>
<b>Property And Risk</b>						
Property And Risk	553,062	(1,275,803)	(428,068)	(1,150,809)	(718,001)	160%
Cemetery Services	68,193	(141,850)	(7,511)	(81,168)	(98,311)	83%
Medical Facilities	40,135	(37,326)	-	2,809	17,050	16%
Public Halls	12,175	(104,057)	(296,140)	(388,022)	(238,712)	163%
<b>Total Property And Risk</b>	<b>673,565</b>	<b>(1,559,035)</b>	<b>(731,719)</b>	<b>(1,617,189)</b>	<b>(1,037,974)</b>	<b>156%</b>
<b>Total Tech Services (Excluding Water/Sewer)</b>	<b>15,494,922</b>	<b>(10,447,899)</b>	<b>(9,716,819)</b>	<b>(4,669,795)</b>	<b>(8,006,629)</b>	<b>58%</b>
<b>Development Services</b>						
<b>Development Services Management</b>						

Development Services Management	220	(338,929)	-	(338,709)	(499,754)	68%
Building Control	72,558	(127,074)	-	(54,516)	(124,676)	44%
Environmental Health Services	10,666	(60,269)	-	(49,603)	(78,530)	63%
Town Planning	127,133	(130,660)	-	(3,527)	(230,410)	2%
<b>Total Development Services Management</b>	<b>210,577</b>	<b>(656,932)</b>	-	<b>(446,355)</b>	<b>(933,370)</b>	<b>48%</b>
<b>Regulatory Services</b>						
Compliance Services	17,095	(154,834)	-	(137,739)	(396,320)	35%
Noxious Weeds	-	(110,627)	-	(110,627)	(120,000)	92%
<b>Total Regulatory Services</b>	<b>17,095</b>	<b>(265,461)</b>	-	<b>(248,366)</b>	<b>(516,320)</b>	<b>48%</b>
<b>Development And Tourism</b>						
Tourism And Development Services	71,153	(350,732)	(3,994)	(283,573)	(519,429)	55%
Tourism And Economic Promotion	-	(62,768)	-	(62,768)	(148,422)	42%
<b>Total Development And Tourism</b>	<b>71,153</b>	<b>(413,500)</b>	<b>(3,994)</b>	<b>(346,341)</b>	<b>(667,851)</b>	<b>52%</b>
<b>Total Development Services</b>	<b>298,825</b>	<b>(1,335,894)</b>	<b>(3,994)</b>	<b>(1,041,063)</b>	<b>(2,117,541)</b>	<b>49%</b>
<b>Corporate And Community Services</b>						
<b>Corporate Services</b>						
Corporate Services Management	66,832	(302,944)	-	(236,112)	(245,189)	96%
Administration Services	273,311	(480,963)	-	(207,652)	(340,586)	61%
Finance	533,334	(771,207)	-	(237,873)	(636,039)	37%
Communications And IT	864,326	(616,706)	(208,816)	38,804	(237,596)	(16)%
Supply Services	6,139	(176,395)	-	(170,256)	(300,995)	57%
<b>Total Corporate Services</b>	<b>1,743,942</b>	<b>(2,348,216)</b>	<b>(208,816)</b>	<b>(813,090)</b>	<b>(1,760,405)</b>	<b>46%</b>
<b>Corporate and Comm Services Other</b>						
Bushfire And Emergency Services	1,159,324	(1,183,458)	(95,271)	(119,405)	(550,000)	22%
<b>Total Corporate And Comm Services</b>	<b>1,159,324</b>	<b>(1,183,458)</b>	<b>(95,271)</b>	<b>(119,405)</b>	<b>(550,000)</b>	<b>22%</b>
<b>Children's And Community Services</b>						
Childrens And Community Services Management	10,000	(57,248)	-	(47,248)	(110,036)	43%
Connect 5	139,749	(101,296)	-	38,453	(9,886)	(389)%
Family Day Care	-	-	-	-	-	-
Youth Development	122,022	(112,152)	-	9,870	(7,124)	(139)%
OOSH	49,142	(67,877)	-	(18,735)	(408)	4,592%
Libraries	-	(407,330)	-	(407,330)	(634,996)	64%
Community Development	-	(134,000)	-	(134,000)	(150,000)	89%
Community Transport	263,472	(179,995)	-	83,477	(35,041)	(238)%
Multiservice Outlet	841,277	(628,878)	-	212,399	(14,840)	(1,431)%
Yuluwirri Kids	1,036,131	(910,165)	(13,856)	112,110	(19,678)	(570)%
<b>Total Children's And Community Services</b>	<b>2,461,793</b>	<b>(2,598,940)</b>	<b>(13,856)</b>	<b>(151,003)</b>	<b>(982,009)</b>	<b>15%</b>
<b>Total Corporate And Comm Services</b>	<b>5,365,059</b>	<b>(6,130,615)</b>	<b>(317,943)</b>	<b>(1,083,498)</b>	<b>(3,292,414)</b>	<b>33%</b>
<b>Total General Fund</b>	<b>32,762,693</b>	<b>(20,156,513)</b>	<b>(10,038,755)</b>	<b>2,567,424</b>	<b>381,289</b>	<b>673%</b>
<b>Warrumbungle Water</b>	<b>3,446,776</b>	<b>(1,775,892)</b>	<b>(1,149,893)</b>	<b>520,992</b>	<b>387,205</b>	<b>135%</b>
<b>Warrumbungle Sewer</b>	<b>1,993,864</b>	<b>(926,610)</b>	<b>(496,198)</b>	<b>571,056</b>	<b>(436,860)</b>	<b>(131)%</b>
<b>Warrumbungle Waste</b>	<b>2,888,628</b>	<b>(1,897,618)</b>	<b>(8,084)</b>	<b>982,927</b>	<b>138,041</b>	<b>712%</b>
<b>Warrumbungle Quarry</b>	<b>215,007</b>	<b>(274,402)</b>	-	<b>(59,395)</b>	-	-
<b>Warrumbungle TRRC</b>	-	-	<b>(33,158)</b>	<b>(33,158)</b>	-	-
<b>Total Warrumbungle Shire Council</b>	<b>41,306,970</b>	<b>(25,031,034)</b>	<b>(11,726,088)</b>	<b>4,549,846</b>	<b>469,675</b>	<b>969%</b>

**Part 5: Revenue**

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Rec to date
<b>General Revenue</b>								
Rates Revenue	8,390,359	-	-	13,807	-	8,404,166	8,321,841	99%
Interest Revenue	280,000	-	(160,000)	-	(36,709)	83,291	58,662	70%
General Grants	7,553,824	-	(43,190)	-	-	7,510,634	2,796,415	37%
<b>Total General Revenue</b>	<b>16,224,183</b>	<b>-</b>	<b>(203,190)</b>	<b>13,807</b>	<b>(36,709)</b>	<b>15,998,091</b>	<b>11,176,918</b>	<b>70%</b>
<b>Executive</b>								
<b>General Manager</b>								
Management And Leadership	167,202	-	-	-	-	167,202	125,402	75%
Governance	72,084	-	-	53,207	-	125,291	89,270	71%
HR Management	181,178	-	-	-	-	181,178	99,657	55%
Payroll Services	-	-	-	-	-	-	1,716	-
WH&S And Risk Management	113,694	-	-	-	-	113,694	60,314	53%
Learning And Development Services	89,653	-	-	-	-	89,653	50,610	56%
<b>Total Executive</b>	<b>623,811</b>	<b>-</b>	<b>-</b>	<b>53,207</b>	<b>-</b>	<b>677,018</b>	<b>426,968</b>	<b>63%</b>
<b>Technical Services</b>								
<b>Technical Services Management</b>								
<b>Total Technical Services Management</b>								
<b>Design Services</b>								
Design Services Management	-	-	-	-	-	-	-	-
Emergency Services Management	-	-	-	-	-	-	95	-
Survey Investigation And Design	-	-	-	-	-	-	-	-
Asset Management	-	-	-	-	-	-	-	-
NSW Fire Brigade	-	-	-	-	-	-	-	-
Road Safety Officer	111,723	-	-	-	-	111,723	-	0%
<b>Total Design Services</b>	<b>111,723</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>111,723</b>	<b>95</b>	<b>0%</b>
<b>Road Operations</b>								
Road Operations Management	116,873	-	-	-	-	116,873	21,746	19%
Regional Roads M&R	3,579,000	-	1,027,085	-	-	4,606,085	4,266,874	93%
Local Roads M&R	1,387,803	-	-	-	2,550,388	3,938,191	4,491,723	114%
Aerodromes	6,000	-	-	-	-	6,000	-	0%
Village Streets	-	-	-	-	-	-	-	-
RMCC And Other Road Contracts	1,000,000	-	246,620	-	-	1,246,620	331,933	27%
Reseals	-	-	-	-	-	-	-	-
Private Works	65,500	-	-	-	-	65,500	75,091	115%
<b>Total Road Operations</b>	<b>6,155,176</b>	<b>-</b>	<b>1,273,705</b>	<b>-</b>	<b>2,550,388</b>	<b>9,979,269</b>	<b>9,187,368</b>	<b>92%</b>
<b>Fleet Services</b>								
Fleet Services Management	60,000	-	-	-	-	60,000	35,960	60%
Plant And Equipment	6,286,000	-	-	-	-	6,286,000	4,961,147	79%
Depots	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
<b>Total Fleet Services</b>	<b>6,346,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,346,000</b>	<b>4,997,107</b>	<b>79%</b>
<b>Urban Services</b>								
Urban Services Management	6,900	-	-	-	-	6,900	14,893	216%
Horticulture	-	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-	-
Public Ammenities	-	-	-	-	-	-	-	-
Ovals	20,000	-	100,000	163,706	-	283,706	170,172	60%
Town Streets	-	-	-	-	-	-	287,974	-
Public Swimming Pools	120,000	-	425,000	-	-	545,000	163,749	30%
<b>Total Urban Services</b>	<b>146,900</b>	<b>-</b>	<b>525,000</b>	<b>163,706</b>	<b>-</b>	<b>835,606</b>	<b>636,789</b>	<b>76%</b>
<b>Property And Risk</b>								
Property And Risk	746,392	-	-	153,500	-	899,892	553,062	61%
Cemetery Services	100,000	-	-	-	-	100,000	68,193	68%
Medical Facilities	60,000	-	-	-	-	60,000	40,135	67%
Public Halls	47,000	-	375,000	-	-	422,000	12,175	3%
<b>Total Property And Risk</b>	<b>953,392</b>	<b>-</b>	<b>375,000</b>	<b>153,500</b>	<b>-</b>	<b>1,481,892</b>	<b>673,564</b>	<b>45%</b>
<b>Total Tech Services (Excluding Water/Sewer)</b>	<b>13,713,191</b>	<b>-</b>	<b>2,173,705</b>	<b>163,706</b>	<b>2,550,388</b>	<b>18,754,490</b>	<b>15,494,923</b>	<b>83%</b>
<b>Development Services</b>								
<b>Development Services Management</b>								
Development Services Management	15,519	-	-	-	-	15,519	220	1%
Building Control	62,347	-	-	-	-	62,347	72,558	116%
Environmental Health Services	16,153	-	-	-	-	16,153	10,666	66%
Town Planning	87,517	-	-	-	-	87,517	127,133	145%
<b>Total Development Services Management</b>	<b>181,536</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>181,536</b>	<b>210,578</b>	<b>116%</b>
<b>Regulatory Services</b>								
Compliance Services	49,390	-	-	-	-	49,390	17,095	35%
Noxious Weeds	-	-	-	-	-	-	-	-
<b>Total Regulatory Services</b>	<b>49,390</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>49,390</b>	<b>17,095</b>	<b>35%</b>
<b>Development And Tourism</b>								
Tourism And Development Services	79,470	-	-	(15,000)	-	64,470	71,153	110%
Tourism And Economic Promotion	-	-	-	-	-	-	-	-
<b>Total Development And Tourism</b>	<b>79,470</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>	<b>-</b>	<b>64,470</b>	<b>71,153</b>	<b>110%</b>
<b>Total Development Services</b>	<b>310,396</b>	<b>-</b>	<b>-</b>	<b>138,500</b>	<b>-</b>	<b>295,396</b>	<b>298,826</b>	<b>101%</b>
<b>Corporate And Community Services</b>								
<b>Corporate Services</b>								
Corporate Services Management	89,087	-	-	-	-	89,087	66,832	75%
Administration Services	480,688	-	-	(7,500)	-	473,188	273,311	58%
Finance	878,630	-	-	24,500	-	903,130	533,334	59%
Communications And IT	857,846	-	-	-	-	857,846	864,326	101%
Supply Services	5,000	-	-	1,500	-	6,500	6,139	94%
<b>Total Corporate Services</b>	<b>2,311,251</b>	<b>-</b>	<b>-</b>	<b>18,500</b>	<b>-</b>	<b>2,329,751</b>	<b>1,743,942</b>	<b>75%</b>
<b>Corporate and Comm Services Other</b>								
Bushfire And Emergency Services	1,629,624	-	-	333,989	-	1,963,613	1,159,324	59%
<b>Total Corporate and Comm Services Other</b>	<b>1,629,624</b>	<b>-</b>	<b>-</b>	<b>333,989</b>	<b>-</b>	<b>1,963,613</b>	<b>1,159,324</b>	<b>59%</b>

<b>Children's And Community Services</b>									
Childrens And Community Services Management	-	-	25,000	-	-	25,000	10,000	40%	
Connect 5	188,659	-	-	-	-	188,659	139,749	74%	
Family Day Care	-	-	-	-	-	-	-	-	
Youth Development	108,492	-	-	-	-	108,492	122,022	112%	
OOSH	81,471	-	-	-	-	81,471	49,142	60%	
Libraries	90,000	-	-	-	-	90,000	-	0%	
Community Development	-	-	-	-	-	-	-	-	
Community Transport	399,058	-	-	-	-	399,058	263,472	66%	
Multiservice Outlet	849,478	-	(132,898)	-	-	716,580	841,277	117%	
Yuluwirri Kids	1,485,017	-	-	-	-	1,485,017	1,036,131	70%	
<b>Total Children's And Community Services</b>	<b>3,202,175</b>	-	<b>(107,898)</b>	-	-	<b>3,094,277</b>	<b>2,461,794</b>	<b>80%</b>	
<b>Total Corporate And Comm Services</b>	<b>7,143,050</b>	-	<b>244,591</b>	-	-	<b>7,387,641</b>	<b>5,365,061</b>	<b>73%</b>	
<b>Total General Fund</b>	<b>38,014,631</b>	-	<b>1,970,515</b>	<b>613,811</b>	<b>2,513,679</b>	<b>43,112,636</b>	<b>32,762,696</b>	<b>76%</b>	
Warrumbungle Water	5,157,017	-	(10,000)	(282,499)	(189,750)	4,674,768	3,446,776	74%	
Warrumbungle Sewer	4,012,600	-	(28,715)	(186,350)	(1,819,629)	1,977,906	1,993,864	101%	
Warrumbungle Waste	2,731,085	-	-	-	-	2,731,085	2,888,628	106%	
Warrumbungle Quarry	-	-	-	-	-	-	215,007	-	
Warrumbungle TRRRC	-	-	-	-	-	-	-	-	
<b>Total Warrumbungle Shire Council</b>	<b>49,915,333</b>	-	<b>1,931,800</b>	<b>144,962</b>	<b>504,300</b>	<b>52,496,395</b>	<b>41,306,971</b>	<b>79%</b>	

**Part 5: Revenue (Continued)**

Description	Revenue Revised Budget	Revenue Actuals	Var %	Reason for Variance
<b>General Revenue</b>				
General Revenue	15,998,091	11,176,918	70%	General Revenue is over budget with Rates at 100% (full year recognised), General Grants at 37% and nominal interest revenue
<b>Total General Revenue</b>	<b>15,998,091</b>	<b>11,176,918</b>	<b>70%</b>	
<b>Executive</b>				
Executive	677,018	426,968	63%	Under budget
<b>Total Executive</b>	<b>677,018</b>	<b>426,968</b>	<b>63%</b>	
<b>Technical Services</b>				
Technical Services Management	-	-		
Design Services	111,723	95	0%	Emergency management services and road safety officer revenue under budget
Road Operations	9,979,269	9,187,368	92%	Over yearly budget due to receipt Repair Program Grant and Block Grant, and offset by the RMCC revenue which is under budget at 27 %
Fleet Services	6,346,000	4,997,107	79%	Over Budget due to sale of plant
Urban Services	835,606	636,789	76%	Almost as per budget
Property And Risk	1,481,892	673,564	45%	Lower than budgeted and is attributed to lower income of Public halls and other council properties
<b>Total Tech Services (Excl Water/Sewer)</b>	<b>18,754,490</b>	<b>15,494,923</b>	<b>83%</b>	
<b>Development Services</b>				
Development Services Management	181,536	210,578	116%	Over budget due to developers contribution and planning & regulation revenue, also Tourism & Economic Promotion revenue is above pro rata budget
Regulatory Services	49,390	17,095	35%	Lower revenue relating to fines and regulatory fees
Development And Tourism	64,470	71,153	110%	Over Budget due to grants & subsidies that were not accounted for in original budget
<b>Total Development Services</b>	<b>295,396</b>	<b>298,826</b>	<b>101%</b>	
<b>Corporate And Community Services</b>				
Corporate Services	2,329,751	1,743,942	75%	Roughly as per budget
Corporate and Comm Services Other	1,963,613	1,159,324	59%	RFS grants underbudget
Children's And Community Services	3,094,277	2,461,794	80%	Over budget revenue is attributed to the various grants that were not accounted for in original budget, these are mostly related to youth Development & Multiservice outler. User charges govt subsidy is slightly over budget as well.
<b>Total Corporate And Comm Services</b>	<b>7,387,641</b>	<b>5,365,061</b>	<b>73%</b>	
<b>Total General Fund</b>	<b>43,112,636</b>	<b>32,762,696</b>	<b>76%</b>	
Warrumbungle Water	4,674,768	3,446,776	74%	Annual Water Rates are on budget (100% up front).this is offset by the grants revenue that is under budget by 80 %.
Warrumbungle Sewer	1,977,906	1,993,864	101%	Sewer Annual Charge are on budget (91% - up front). This is offset by the delay in receipt of Sewer Infrastructure .
Warrumbungle Waste	2,731,085	2,888,628	106%	Mainly due to receipt of Waste annual charges received upfront
Warrumbungle Quarry	-	215,007	NB	Sales from last year stock - no budget was allocated for quarry in 2020/21
<b>Total Warrumbungle Shire Council</b>	<b>52,496,395</b>	<b>41,306,971</b>	<b>79%</b>	

## Part 6: Recurrent Expenditure

Capital Projects

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Spent to date
<b>General Revenue</b>								
Rates Revenue	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
General Grants	-	-	-	-	-	-	-	-
<b>Total General Revenue</b>	-	-	-	-	-	-	-	-
<b>Executive</b>								
<b>General Manager</b>								
Management And Leadership	(1,421,963)	-	-	-	-	(1,421,963)	(742,051)	52%
Governance	(451,760)	-	(54,120)	(106,413)	-	(612,293)	(225,177)	37%
HR Management	(498,342)	-	-	-	-	(498,342)	(184,750)	37%
Payroll Services	(22,475)	-	-	-	-	(22,475)	(755,652)	3362%
WH&S And Risk Management	(225,636)	-	-	-	-	(225,636)	(111,733)	50%
Learning And Development Services	(529,300)	(33,594)	-	-	-	(562,894)	(222,726)	40%
Cobbara Transition Fund	-	-	-	-	-	-	(16)	-
<b>Total Executive</b>	<b>(3,149,476)</b>	<b>(33,594)</b>	<b>(54,120)</b>	<b>(106,413)</b>	-	<b>(3,343,603)</b>	<b>(2,242,106)</b>	<b>67%</b>
<b>Technical Services</b>								
<b>Technical Services Management</b>	<b>(400,568)</b>	-	-	-	-	<b>(400,568)</b>	<b>(256,962)</b>	<b>64%</b>
<b>Total Technical Services Management</b>	<b>(400,568)</b>	-	-	-	-	<b>(400,568)</b>	<b>(256,962)</b>	<b>64%</b>
<b>Design Services</b>								
Design Services Management	(48,872)	-	-	-	-	(48,872)	(10,823)	22%
Emergency Services Management	(133,640)	-	-	8,500	-	(125,140)	(35,620)	28%
Survey Investigation And Design	(123,122)	-	-	-	-	(123,122)	(80,408)	65%
Asset Management	(129,822)	-	-	-	-	(129,822)	(74,319)	57%
NSW Fire Brigade	(55,000)	-	-	(1,500)	-	(56,500)	(41,074)	73%
Road Safety Officer	(175,290)	-	-	-	-	(175,290)	(15,962)	9%
<b>Total Design Services</b>	<b>(665,746)</b>	-	-	<b>7,000</b>	-	<b>(658,746)</b>	<b>(258,206)</b>	<b>39%</b>
<b>Road Operations</b>								
Road Operations Management	(316,190)	-	-	-	-	(316,190)	(370,192)	117%
Regional Roads M&R	(1,593,702)	-	-	-	61,872	(1,531,830)	(759,956)	50%
Local Roads M&R	(2,387,498)	-	-	-	-	(2,387,498)	(2,149,899)	90%
Aerodromes	(133,013)	-	-	-	-	(133,013)	(82,688)	62%
RMCC And Other Road Contracts	(950,000)	-	(246,620)	-	-	(1,196,620)	(405,102)	34%
Re seals	-	-	-	-	-	-	-	-
Private Works	(65,500)	-	-	-	-	(65,500)	(67,352)	103%
<b>Total Road Operations</b>	<b>(5,445,903)</b>	-	<b>(246,620)</b>	-	<b>61,872</b>	<b>(5,630,651)</b>	<b>(3,835,189)</b>	<b>68%</b>
<b>Fleet Services</b>								
Fleet Services Management	(358,803)	-	-	44,257	-	(314,546)	(231,846)	74%
Plant And Equipment	(2,457,272)	-	-	9,259	-	(2,448,013)	(1,774,140)	72%
Depots	(165,847)	-	-	-	-	(165,847)	(103,416)	62%
Workshops	(60,739)	-	-	-	-	(60,739)	(51,846)	85%
<b>Total Fleet Services</b>	<b>(3,042,661)</b>	-	-	<b>53,516</b>	-	<b>(2,989,145)</b>	<b>(2,161,247)</b>	<b>72%</b>
<b>Urban Services</b>								
Urban Services Management	(215,612)	-	-	-	-	(215,612)	(177,986)	83%
Horticulture	(589,481)	-	(280)	-	-	(589,761)	(319,943)	54%
Street Cleaning	(289,499)	-	-	-	-	(289,499)	(218,979)	76%
Public Amenities	(291,113)	-	-	-	-	(291,113)	(221,646)	76%
Ovals	(403,133)	-	-	-	-	(403,133)	(336,684)	84%
Town Streets	(593,024)	-	-	-	-	(593,024)	(594,002)	100%
Public Swimming Pools	(706,822)	-	-	-	-	(706,822)	(508,019)	72%
<b>Total Urban Services</b>	<b>(3,088,684)</b>	-	<b>(280)</b>	-	-	<b>(3,088,964)</b>	<b>(2,377,259)</b>	<b>77%</b>
<b>Property And Risk</b>								
Property And Risk	(1,510,398)	(71,982)	(18,632)	(191,000)	35,000	(1,757,012)	(1,275,803)	73%
Cemetery Services	(188,311)	-	-	-	-	(188,311)	(141,850)	75%
Medical Facilities	(42,950)	-	-	-	-	(42,950)	(37,326)	87%
Public Halls	(275,714)	-	(14,875)	-	-	(290,589)	(104,057)	36%
<b>Total Property And Risk</b>	<b>(2,017,373)</b>	<b>(71,982)</b>	<b>(33,507)</b>	<b>(191,000)</b>	<b>35,000</b>	<b>(2,278,862)</b>	<b>(1,559,035)</b>	<b>68%</b>
<b>Total Tech Services (Excluding Water/Sewer)</b>	<b>(14,660,935)</b>	<b>(71,982)</b>	<b>(280,407)</b>	<b>(130,484)</b>	<b>61,872</b>	<b>(15,046,936)</b>	<b>(10,447,899)</b>	<b>69%</b>
<b>Development Services</b>								
<b>Development Services Management</b>								
Development Services Management	(515,273)	-	(763)	-	-	(516,036)	(338,929)	66%
Building Control	(187,023)	-	-	(22,000)	-	(209,023)	(127,074)	61%
Environmental Health Services	(94,683)	(17,000)	-	(25,000)	-	(136,683)	(60,269)	44%
Town Planning	(277,997)	(56,087)	-	(16,000)	-	(350,084)	(130,660)	37%
<b>Total Development Services Management</b>	<b>(1,074,976)</b>	<b>(73,087)</b>	<b>(763)</b>	<b>(63,000)</b>	-	<b>(1,211,826)</b>	<b>(656,932)</b>	<b>54%</b>
<b>Regulatory Services</b>								
Compliance Services	(385,710)	-	-	(3,000)	-	(388,710)	(154,834)	40%
Noxious Weeds	(120,000)	-	-	-	-	(120,000)	(110,627)	92%
<b>Total Regulatory Services</b>	<b>(505,710)</b>	-	-	<b>(3,000)</b>	-	<b>(508,710)</b>	<b>(265,461)</b>	<b>52%</b>
<b>Development And Tourism</b>								
Tourism And Development Services	(519,072)	(24,447)	(2,861)	(22,414)	(4,669)	(573,463)	(350,732)	61%
Tourism And Economic Promotion	(148,422)	(3,636)	-	-	-	(152,058)	(62,768)	41%
<b>Total Development And Tourism</b>	<b>(667,494)</b>	<b>(28,083)</b>	<b>(2,861)</b>	<b>(22,414)</b>	<b>(4,669)</b>	<b>(725,521)</b>	<b>(413,500)</b>	<b>57%</b>
<b>Total Development Services</b>	<b>(2,248,180)</b>	<b>(101,170)</b>	<b>(3,624)</b>	<b>(88,414)</b>	<b>30,331</b>	<b>(2,446,056)</b>	<b>(1,335,894)</b>	<b>55%</b>
<b>Corporate And Community Services</b>								
<b>Corporate Services</b>								
Corporate Services Management	(334,276)	-	-	-	-	(334,276)	(302,944)	91%
Administration Services	(821,524)	-	(30,000)	56,000	30,000	(765,524)	(480,963)	63%
Finance	(1,514,669)	-	-	(11,569)	-	(1,526,238)	(771,207)	51%
Communications And IT	(1,057,942)	-	-	(4,023)	70,000	(991,965)	(616,706)	62%
Supply Services	(305,996)	-	-	24,000	-	(281,996)	(176,395)	63%
<b>Total Corporate Services</b>	<b>(4,034,407)</b>	-	<b>(30,000)</b>	<b>64,408</b>	<b>100,000</b>	<b>(3,899,999)</b>	<b>(2,348,216)</b>	<b>60%</b>
<b>Corporate And Comm Other</b>								
Bushfire And Emergency Services	(979,625)	-	-	(100,175)	-	(1,079,800)	(1,183,458)	110%
Community Banking Agency	-	-	-	-	-	-	-	-
<b>Total Corporate And Comm Other</b>	<b>(979,625)</b>	-	-	<b>(100,175)</b>	-	<b>(1,079,800)</b>	<b>(1,183,458)</b>	<b>110%</b>



Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Spent to date
<b>Children's And Community Services</b>								
Childrens And Community Services Management	(110,036)	-	-	-	-	(110,036)	(57,248)	52%
Connect 5	(188,545)	-	-	-	-	(188,545)	(101,296)	54%
Family Day Care	-	-	-	-	-	-	-	-
Youth Development	(115,616)	(130,289)	-	21,531	-	(224,374)	(112,152)	50%
OOSH	(81,879)	-	-	-	-	(81,879)	(67,877)	83%
Libraries	(724,996)	-	-	-	-	(724,996)	(407,330)	56%
Community Development	(150,000)	-	-	-	-	(150,000)	(134,000)	89%
Community Transport	(404,099)	-	-	94,503	-	(309,596)	(179,995)	58%
Multiservice Outlet	(929,318)	-	(40)	37,995	-	(891,363)	(628,878)	71%
Yuluwirri Kids	(1,484,693)	-	-	-	-	(1,484,693)	(910,165)	61%
<b>Total Children's And Community Services</b>	<b>(4,189,182)</b>	<b>(130,289)</b>	<b>(40)</b>	<b>154,029</b>	<b>-</b>	<b>(4,165,482)</b>	<b>(2,598,940)</b>	<b>62%</b>
<b>Total Corporate And Comm Services</b>	<b>(9,203,214)</b>	<b>(130,289)</b>	<b>(30,040)</b>	<b>118,262</b>	<b>100,000</b>	<b>(9,145,281)</b>	<b>(6,130,615)</b>	<b>67%</b>
<b>Total General Fund</b>	<b>(25,261,805)</b>	<b>(337,035)</b>	<b>(368,190)</b>	<b>(207,049)</b>	<b>192,203</b>	<b>(29,981,876)</b>	<b>(20,156,513)</b>	<b>67%</b>
Warrumbungle Water	(2,557,565)	-	-	(82,450)	-	(2,640,015)	(1,775,892)	67%
Warrumbungle Sewer	(1,287,767)	-	-	(1,831)	-	(1,289,598)	(926,610)	72%
Warrumbungle Waste	(2,532,843)	-	-	(30,000)	-	(2,562,843)	(1,897,618)	74%
Warrumbungle Quarry	-	-	-	-	-	-	(274,402)	-
Warrumbungle TRRRC	-	-	-	-	-	-	-	-
<b>Total Warrumbungle Shire Council</b>	<b>(35,639,980)</b>	<b>(337,035)</b>	<b>(368,190)</b>	<b>(321,330)</b>	<b>192,203</b>	<b>(36,474,332)</b>	<b>(25,031,034)</b>	<b>69%</b>
Less FFF Adjustments	-	-	-	-	-	-	-	-
<b>Total</b>	<b>(35,639,980)</b>	<b>(337,035)</b>	<b>(368,190)</b>	<b>(321,330)</b>	<b>192,203</b>	<b>(36,474,332)</b>	<b>(25,031,034)</b>	<b>69%</b>

**Part 6: Recurrent Expenditure (Continued)**

Description	Expenditure Revised Budget	Expenditure Actuals	Var %	Reason for Variance
<b>General Revenue</b>				
General Revenue	-	-	NB	-
<b>Total General Revenue</b>	-	-	<b>NB</b>	
<b>Executive</b>				
Executive	(3,343,603)	(2,242,106)	67%	Under budget at 67% due to lower then expected expenditure relating to HR Management & Learning & Development.
<b>Total Executive</b>	<b>(3,343,603)</b>	<b>(2,242,106)</b>	<b>67%</b>	
<b>Technical Services</b>				
Technical Services Management	(400,568)	(256,962)	64%	Under Budget as lower than expectd expenditure in contracted works and Subscriptions & Publications.
Design Services	(658,746)	(258,206)	39%	Under Budget due to vaccancies.
Road Operations	(5,630,651)	(3,835,189)	68%	Under budget due to low income in RMCC .
Fleet Services	(2,989,145)	(2,161,247)	72%	Under budget however tracking well.
Urban Services	(3,088,964)	(2,377,259)	77%	Slightly over budget due to higher than budgeted salaries expense.
Property And Risk	(2,278,862)	(1,559,035)	68%	Under budget as a result of COVID restrictions and less expenditure in Heating, Ligthing & Contracted works area.
<b>Total Tech Services (Excl Water/Sewer)</b>	<b>(15,046,936)</b>	<b>(10,447,899)</b>	<b>69%</b>	
<b>Development Services</b>				
Development Services Management	(1,211,826)	(656,932)	54%	Under budget at 54% this is attributed to no expendetiure being incurred in LEP & Land Use Strategy Review.
Regulatory Services	(508,710)	(265,461)	52%	Under Budget in Compliance service due to very low wage & salary expense & Internal plant hire charges in Livestock Control.
Development And Tourism	(725,521)	(413,500)	57%	Under budget mainly because of very little expenditure in advertisement for Economic & Tourism Development.
<b>Total Development Services</b>	<b>(2,446,056)</b>	<b>(1,335,894)</b>	<b>55%</b>	
<b>Corporate And Community Services</b>				
Corporate Services	(3,899,999)	(2,348,216)	60%	Under budget due to lower then expected legal cost in debt collection, wages & salaries ,and contracted work
Corporate And Comm Other	(1,079,800)	(1,183,458)	110%	RFS operating expenses - overbudget mainly because of timing issue
Children's And Community Services	(4,165,482)	(2,598,940)	62%	Under budget due to less expenditure incurred to date towards training, salaries & wages , Internal plant hire
<b>Total Corporate And Comm Services</b>	<b>(9,145,281)</b>	<b>(6,130,615)</b>	<b>67%</b>	
<b>Total General Fund</b>	<b>(29,981,876)</b>	<b>(20,156,513)</b>	<b>67%</b>	
Warrumbungle Water	(2,640,015)	(1,775,892)	67%	Under Budget due to relatively less operational work as compared to what was orignally budgeted
Warrumbungle Sewer	(1,289,598)	(926,610)	72%	Roughly as per Budget
Warrumbungle Waste	(2,562,843)	(1,897,618)	74%	Roughly as per Budget
Warrumbungle Quarry	-	(274,402)	NB	
<b>Total Warrumbungle Shire Council</b>	<b>(36,474,332)</b>	<b>(25,031,034)</b>	<b>69%</b>	Overall tracking well

Part 7: Capital Expenditure - Function View

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Rec to date
<b>General Revenue</b>								
Rates Revenue	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
General Grants	-	-	-	-	-	-	-	
<b>Total General Revenue</b>	-	-	-	-	-	-	-	
<b>Executive</b>								
<b>General Manager</b>								
Management And Leadership	-	-	-	-	-	-	-	
Governance	-	-	-	-	-	-	-	
HR Management	-	-	-	-	-	-	-	
Payroll Services	-	-	-	-	-	-	-	
WH&S And Risk Management	-	-	-	-	-	-	-	
Learning And Development Services	-	-	-	-	-	-	-	
<b>Total Executive</b>	-	-	-	-	-	-	-	
<b>Technical Services</b>								
<b>Technical Services Management</b>								
<b>Total Technical Services Management</b>	-	-	-	-	-	-	-	
<b>Design Services</b>								
Design Services Management	-	-	-	-	-	-	-	
Emergency Services Management	-	-	-	-	-	-	-	
Survey Investigation And Design	(41,000)	-	-	-	-	(41,000)	(22,982)	
Asset Management	-	-	-	-	-	-	-	
NSW Fire Brigade	-	-	-	-	-	-	-	
Road Safety Officer	-	-	-	-	-	-	-	
<b>Total Design Services</b>	(41,000)	-	-	-	-	(41,000)	(22,982)	56%
<b>Road Operations</b>								
Road Operations Management	-	-	-	-	-	-	-	
Regional Roads M&R	(1,985,300)	(1,195,029)	(1,027,085)	-	(61,872)	(4,269,286)	(2,601,385)	
Local Roads M&R	(1,436,000)	(223,162)	-	-	(2,337,626)	(3,996,788)	(2,920,056)	
Aerodromes	(35,000)	-	-	-	-	(35,000)	-	
Village Streets	-	-	-	-	-	-	-	
RMCC And Other Road Contracts	-	-	-	-	-	-	-	
Reseals	-	-	-	-	-	-	-	
Private Works	-	-	-	-	-	-	-	
<b>Total Road Operations</b>	(3,456,300)	(1,418,191)	(1,027,085)	-	(2,399,498)	(8,301,074)	(5,521,441)	67%
<b>Fleet Services</b>								
Fleet Services Management	-	-	-	-	-	-	-	
Plant And Equipment	(2,415,000)	(11,370)	-	(215,590)	-	(2,641,960)	(2,085,002)	
Depots	-	-	-	-	-	-	-	
Workshops	-	-	-	-	-	-	-	
<b>Total Fleet Services</b>	(2,415,000)	(11,370)	-	(215,590)	-	(2,641,960)	(2,085,002)	79%
<b>Urban Services</b>								
Urban Services Management	-	-	-	-	-	-	-	
Horticulture	(110,000)	(425,411)	(8,548)	-	259,103	(284,856)	(73,635)	
Street Cleaning	-	-	-	-	-	-	-	
Public Ammenities	-	-	-	-	-	-	-	
Ovals	(71,000)	(587,101)	(115,000)	-	199,979	(573,122)	(204,067)	
Town Streets	(771,600)	(453,074)	(118,000)	-	(165,675)	(1,508,349)	(895,455)	
Public Swimming Pools	(220,000)	(103,185)	(226,000)	-	-	(549,185)	(182,518)	
<b>Total Urban Services</b>	(1,172,600)	(1,568,771)	(467,548)	-	293,407	(2,915,512)	(1,355,675)	46%
<b>Property And Risk</b>								
Property And Risk	(25,000)	(815,658)	(215,000)	-	(50,536)	(1,106,194)	(428,068)	
Cemetery Services	(10,000)	(40,000)	-	-	-	(50,000)	(7,511)	
Medical Facilities	-	-	-	-	-	-	-	
Public Halls	(50,000)	(399,324)	(160,000)	-	69,570	(539,754)	(296,140)	
<b>Total Property And Risk</b>	(85,000)	(1,254,982)	(375,000)	-	19,034	(1,695,948)	(731,719)	43%
<b>Total Tech Services (Excluding Water/Sewer)</b>	(7,169,900)	(4,253,313)	(1,869,633)	(215,590)	(2,106,091)	(15,595,493)	(9,716,819)	62%
<b>Development Services</b>								
<b>Development Services Management</b>								
Development Services Management	-	-	-	-	-	-	-	
Building Control	-	-	-	-	-	-	-	
Environmental Health Services	-	-	-	-	-	-	-	
Town Planning	(40,000)	(39,621)	-	-	-	(79,621)	-	
<b>Total Dev Services Management</b>	(40,000)	(39,621)	-	-	-	(79,621)	-	0%
<b>Regulatory Services</b>								
Compliance Services	(60,000)	-	-	-	-	(60,000)	-	
Noxious Weeds	-	-	-	-	-	-	-	
<b>Total Regulatory Services</b>	(60,000)	-	-	-	-	(60,000)	-	0%
<b>Development And Tourism</b>								
Tourism And Development Services	(85,000)	(44,000)	-	-	-	(129,000)	(3,994)	3%
Tourism And Economic Promotion	-	-	-	-	-	-	-	
<b>Total Development And Tourism</b>	(85,000)	(44,000)	-	-	-	(129,000)	(3,994)	3%
<b>Total Development Services</b>	(185,000)	(83,621)	-	-	19,034	(268,621)	(3,994)	1%



Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvot 3
<b>Corporate Services</b>										
<b>Bushfire and Emergency Services</b>										
859	RFS - Enhancements	Bushfire And Emergency Services	E	RFS	100%	40,000	0	40,000.00	0%	
	Resolution 163/2021 -Doc Id 123990 - Budget allocation of 12K to acquire land from the owner for constructing shed for Rocky Glen RFS Brigade	Bushfire And Emergency Services	E	RFS	100%	12,000		12,000.00	0%	
592	RFS - Vehicles	Bushfire And Emergency Services	P	RFS	100%	1,393,814	0	1,393,814.00	0%	
1315	RFS - Weetaliba Station	Bushfire And Emergency Services		RFS	100%	294,936	95,271	199,665.69	32%	
<b>Bushfire and Emergency Services Total</b>						<b>1,740,750</b>	<b>95,271</b>	<b>1,645,479.69</b>	<b>5%</b>	
<b>Communications &amp; IT</b>										
921	Replacement PCs	Communications And IT	R	General		138,666	158,710		114%	
919	Microsoft Server Licenses & SA	Communications And IT	P	General		0	0	0.00		WO 919 , not required , allocated to project WO 920,2177,921
915	Video Conferencing System	Communications And IT	E	General		10,000	0	10,000.00	0%	
1294	Software capitalisation	Communications And IT	R	General		55,250	46,540	8,710.00	84%	
598	GPS Handheld Units	Communications And IT		General		0	0	0.00		
1295	InfoXpert (mobile & web portal modules)	Communications And IT		General		7,350	0	7,350.00	0%	
1296	Point to point wifi Coona Office	Communications And IT		General		144,555	0	144,555.00	0%	
1855	Server Storage upgrade	Communications And IT		General		51,650	0	51,650.00	0%	
920	Replacement IT Server Hardware	Communications And IT	R	General		3,309	3,309	-0.02	100%	
2177	CCTV - Coonabarabran & Coolah - Community Safety Fund R3	Communications And IT		General		257	257	-0.15	100%	
<b>Communications &amp; IT Total</b>						<b>411,037</b>	<b>208,816</b>	<b>222,264.83</b>	<b>51%</b>	
<b>Family Support Services</b>										
<b>Connect 5</b>										
922	Connect 5 Capital - Purchase of Vehicle	Connect 5	P	RA	100%	10,000	0	10,000.00	0%	
<b>Connect 5 Total</b>						<b>10,000</b>	<b>0</b>	<b>10,000.00</b>	<b>0%</b>	
<b>Family Support Services Total</b>						<b>10,000</b>	<b>0</b>	<b>10,000.00</b>	<b>0%</b>	
<b>Warrumbungle Community Care</b>										
<b>Community Transport</b>										
603	Community Transport Capital	Community Transport	P	RA	100%	30,000	0	30,000.00	0%	
<b>Community Transport Total</b>						<b>30,000</b>		<b>30,000.00</b>	<b>0%</b>	
<b>Multiservice Outlet</b>										
604	MSO Capital Replacements	Multiservice Outlet	R	RA	100%	15,000	0	15,000.00	0%	
<b>Multiservice Outlet Total</b>						<b>15,000</b>	<b>0</b>	<b>15,000.00</b>	<b>0%</b>	
<b>Warrumbungle Community Care Total</b>						<b>45,000</b>	<b>0</b>	<b>45,000.00</b>	<b>0%</b>	
<b>Yuluwirri Kids</b>										
2300	Capital Replacements	Yuluwirri Kids	R	General		20,000	0	20,000.00	0%	
2398	Yuluwirri Fence	Yuluwirri Kids	R	General		0	13,856	-13,856.00		
2202	Yuluwirri Kids - Water bore, pump and 2 tanks	Yuluwirri Kids		Grant	100%	20,387	0	20,387.08	0%	
<b>Yuluwirri Kids Total</b>						<b>40,387</b>	<b>13,856</b>	<b>26,531.08</b>	<b>34%</b>	
<b>Corporate Services Total</b>						<b>2,247,175</b>	<b>317,943</b>	<b>1,949,275.60</b>	<b>14%</b>	
<b>Development Services</b>										
<b>Tourism and Development Services</b>										
2301	VIC Capital allowance	Tourism And Development Services	R	General		10,000	0	10,000.00	0%	
2302	Rebuild of Advertising Board/Billboard	Tourism And Development Services	R	General		30,000	1,300	28,700.00	4%	
2098	Upgrade amenities block - retile, replace dividers and fowlerware etc	Tourism And Development Services	E	General		45,000	0	45,000.00	0%	
2233	Digital Signage at Coonabarabran VIC - installed	Tourism And Development Services		Grant	100%	44,000	2,694	41,306.00	6%	
<b>Tourism and Development Services Total</b>						<b>129,000</b>	<b>3,994</b>	<b>125,006.00</b>	<b>3%</b>	
<b>Regulatory Services</b>										
2376	Ranger Vehicle Animal Cages	Compliance Services	E	General		60,000	0	60,000.00	0%	
<b>Regulatory Services Total</b>						<b>60,000</b>	<b>0</b>	<b>60,000.00</b>	<b>0%</b>	
<b>Town Planning</b>										
2377	Coonabarabran Bypass Planning Proposal	Town Planning	E	General		20,000	0	20,000.00	0%	
1915	Contributions Plans - from Developer Contributions	Town Planning		General		39,621	0	39,621.00	0%	
2378	DCP Review	Town Planning	E	General		20,000	0	20,000.00	0%	
<b>Town Planning Total</b>						<b>79,621</b>	<b>0</b>	<b>79,621.00</b>	<b>0%</b>	
<b>Development Services Total</b>						<b>169,387</b>	<b>17,850</b>	<b>151,537.08</b>	<b>11%</b>	
<b>Warrumbungle TRRC</b>										

Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvote 3
	<b>Warrumbungle TRRRC</b>									
701	CTF - Three Rivers Retirement Village	Warrumbungle TRRRC		Grant	100%	1,228,466	0	1,228,466.00	0%	
1983	CTF - Rectification Three Rivers Retirement Village	Warrumbungle TRRRC		Grant	100%	0	33,158	-33,158.24		
	<b>Warrumbungle TRRRC Total</b>					<b>1,228,466</b>	<b>33,158</b>	<b>1,195,307.76</b>	<b>3%</b>	
	<b>Warrumbungle Waste</b>									
	<b>Warrumbungle Waste</b>									
2129	Waste Capital Allowance	Warrumbungle Waste	R	RA	100%	20,000	0	20,000.00	0%	
2303	Facilities/Office Upgrade	Warrumbungle Waste	R	RA	100%	10,000	5,455	4,544.90	55%	
2304	Waste Master Plan	Warrumbungle Waste	E	RA	100%	10,000	0	10,000.00	0%	
2305	Landfilling Plan Development	Warrumbungle Waste	E	RA	100%	20,000	0	20,000.00	0%	
1366	Mechanical Recycling Facility	Warrumbungle Waste		RA	100%	0	976	-976.49		
2109	Site Works for CDS	Warrumbungle Waste		RA	100%	0	1,652	-1,652.02		
	<b>Warrumbungle Waste Total</b>					<b>60,000</b>	<b>8,084</b>	<b>51,916.39</b>	<b>13%</b>	
	<b>Technical Services</b>									
	<b>Property</b>									
	<b>Council Offices &amp; Other Property</b>									
1837	Coona Sport & Recreation Centre - Strong	Property And Risk	R	General		25,000	0	25,000.00	0%	
1022	Disabled access Coolah Office	Property And Risk	R	Grant		211,007	79,655	131,351.52	38%	
1236	Roof Repairs - Coona Office	Property And Risk	R	General		481,224	287,362	193,861.93	60%	Funds Transferred from WO #2023 , WO 2090
1313	VRA Shed Coolah	Property And Risk	R	General		3,531	3,356	174.92	95%	
1858	Coonabarabran Office - Recarpet older section	Property And Risk	R	General		50,000	0	50,000.00	0%	
2046	Road acquisition at Binnaway Camp Ground - Survey cost	Property And Risk	P	General		3,252	320	2,931.74	10%	
2082	Community Services Building Upgrades	Property And Risk	R	General		45,063	12,402	32,661.07	28%	
2085	Coolah Office - Recarpet	Property And Risk	R	General		24,076	4,045	20,030.13	17%	
2086	Mendooran Depot - Toilet Refurb	Property And Risk	R	General		18,043	13,690	4,352.89	76%	
2452	Mullaley Recreation Grounds Multipurpose Building	Property And Risk	R	Grant		215,000	23,864	191,136.36	11%	
2087	Pandora Gallery's public toilets maintenance	Property And Risk	R	General		30,000	3,374	26,625.76	11%	
	<b>Council Offices &amp; Other Property Total</b>					<b>1,106,194</b>	<b>428,068</b>	<b>678,126.32</b>	<b>39%</b>	
	<b>Public Halls</b>									
2023	Coonabarabran Town Hall	Public Halls	R	General		25,000	0	25,000.00	0%	Funds Transferred to WO 1236
1644	Binnaway Hall Stage Refurb	Public Halls	R	General		77,542	0	77,541.55	0%	
1977	Mendooran Mechanics Institute - upgrades to hall & amenities	Public Halls	R	Grant		0	0	0.00		Transferred to WO 1978, WO 1979, WO 1976 as per Kelly Dewar
2089	Coolah Hall/Library Upgrades	Public Halls	R	General		50,000	10,772	39,228.15	22%	
2090	Dunedoo Stage	Public Halls	R	General		24,464	24,464	0.36	100%	Funds Transferred to WO 1236
2234	Purlewaugh Mechanics Institute Renewal	Public Halls	R	Grant		100,000	90,527	9,472.94	91%	
2236	Painting Exterior Baradine Memorial Hall	Public Halls	R	Grant		70,000	0	70,000.00	0%	
1978	Leadville Hall upgrades & new toilet block	Public Halls	R			16,995	16,995	0.00	100%	Transferred from WO 1977 as per Kelly Dewar
1979	Binnaway Bowling Club Upgrades	Public Halls	R			15,754	15,754	0.00	100%	Transferred from WO 1977 as per Kelly Dewar
2449	Baradine Hall Roof Replacement - Drought Stimulus Package Funding	Public Halls	R	Grant		160,000	137,629	22,371.18	86%	
	<b>Public Halls Total</b>					<b>539,754</b>	<b>296,140</b>	<b>243,614.18</b>	<b>55%</b>	
	<b>Cemetery Services</b>									
2317	Cemeteries Capital allowance	Cemetery Services	R	General		10,000	0	10,000.00	0%	
2075	Cemetery Equipment Upgrades	Cemetery Services	P	General		40,000	7,511	32,489.23	19%	
	<b>Total Cemetery Services</b>					<b>50,000</b>	<b>7,511</b>	<b>42,489.23</b>	<b>15%</b>	
	<b>Property &amp; Risk Total</b>					<b>1,695,948</b>	<b>731,719</b>	<b>964,229.73</b>	<b>43%</b>	
	<b>Asset Design Services</b>									
605	Design Projects Survey Equip-upgrades	Survey Investigation And Design	E	General		16,000	11,649	4,350.81	73%	
2094	Intramaps & Arc GIS - Software	Survey Investigation And Design	P	General		14,170	0	14,170.00	0%	Transferred to WO 606
606	Design Services Software Upgrade	Survey Investigation And Design	P	General		10,830	10,830	0.00	100%	Transferred from WO 2094
2095	Laptop Computer & Traffic Counter	Survey Investigation And Design	P	General		0	503	-503.22		
	<b>Asset Design Services Total</b>					<b>41,000</b>	<b>22,982</b>	<b>18,017.59</b>	<b>56%</b>	
	<b>Fleet Services</b>									
609	Minor Plant Purchases	Plant And Equipment	P	RA	100%	23,500	22,637	863.39	96%	Transferred from WO610 to fund purchase of items such as mowers, whipper snippers, fuel pumps for trailers.
610	Plant & Equipment Purchases	Plant And Equipment	P	RA	100%	2,555,718	2,043,472	512,246.43	80%	Transfer funding to WO 609
2307	Workshop equip renewal	Plant And Equipment	R	RA	100%	20,000	5,196	14,804.45	26%	

Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvot 3
2308	Depot improvements - WH&S	Plant And Equipment	R	RA	100%	30,000	957	29,042.80	3%	
1971	Workshop Rollerdoors & Lighting	Plant And Equipment		General		12,742	12,741	0.48	100%	Transfer from WO610 to fund unexpected electrical works associate with doors.
	<b>Fleet Services Total</b>					<b>2,641,960</b>	<b>2,085,002</b>	<b>556,957.55</b>	<b>79%</b>	
	<b>Road Operations</b>									
	<b>Local Roads</b>									
2309	Bugaldie Goorianawa Rd - Rural Road Reseals	Local Roads M&R	R	R2R	100%	50,217	0	50,217.00	0%	Transferred to WO 1459, 2309.
2310	Cobborah Rd - Rural Road Reseals	Local Roads M&R	R	R2R	100%	18,000	0	18,000.00	0%	
2311	Coolah Crk Rd - Rural Road Reseals	Local Roads M&R	R	R2R	100%	98,000	67,665	30,334.54	69%	
2312	Spring Ridge Rd - Rural Road Reseals	Local Roads M&R	R	General		160,777	71,747	89,029.75	45%	Transferred to WO 1458.
2313	Baradine Goorianawa Rd - Rural Road Bridges & Causeways	Local Roads M&R	R	R2R	100%	80,000	63,724	16,275.98	80%	
2314	Cobborah Rd - Rural Road Bridges & Causeways	Local Roads M&R	R	R2R	100%	80,000	823	79,176.94	1%	
2315	Bugaldie Goorianawa Rd - Rural Road Bridges & Causeways	Local Roads M&R	R	R2R	100%	80,000	65,554	14,446.16	82%	
1362	Gravel Resheeting Program - Rural Roads Gravel Resheeting	Local Roads M&R	R	R2R	100%	0	0	0.00		
548	Streets-Reseal-Coolah	Local Roads M&R	R			0	8,434	-8,433.84		
549	Coonabarabran Streets Reseals	Local Roads M&R	R			0	24,965	-24,964.82		
551	Streets-Reseals-Mendooran	Local Roads M&R	R			0	15,220	-15,220.30		
959	Baradine - Rehabilitation of footpath sections	Local Roads M&R	R			0	193	-192.82		
1333	Shared Path - Goddard Street to MPS	Local Roads M&R	E			0	0	0.00		
1359	Mains Extension-River St Brambil to Napier, Farnell to Abbott	Local Roads M&R	Road			0	471	-470.66		
1365	Local Roads Reseals	Local Roads M&R	R			45,006	45,006	0.49	100%	transferred from WO2309
1458	Local-Reseal-Spring Ridge Road	Local Roads M&R	R			16,223	16,223	-0.29	100%	Transferred from WO 2312
1459	Local-Reseal-Baradine - Goorianawa	Local Roads M&R	R			57,777	57,777	-0.27	100%	Transferred from WO 2309.
2118	Removal of dead ends - Dalglish to Abbott St	Local Roads M&R	E			0	0	0.00		
2076	Sealing 600m from Munns Rd causeway to Goorianawa Rd	Local Roads M&R	E			0	0	0.00		
2448	Yarragrin Road Gravel Resheeting	Local Roads M&R	R			105,820	105,820	0.42	100%	R2R Grant 5820
2440	Ext Footpath Mary Jane Cain Coonabarabran Footpaths - Local Road Com	Local Roads M&R	E			125,000	93,546	31,453.89	75%	LRCI Grant Funded
2431	Tongy Lane Pavement Rehab - Local Road Community Infrastructure Fundi	Local Roads M&R	0			200,000	196,652	3,347.91	98%	LRCI Grant Funded
2441	Access Ramps Coonabarabran Footpaths - Local Road Community Infrastr	Local Roads M&R	E			50,000	4,232	45,767.59	8%	LRCI Grant Funded
2437	Access Ramps Hosp Ext Baradine Footpaths - Local Road Community Infra	Local Roads M&R	E			50,000	19,303	30,696.59	39%	LRCI Grant Funded
2445	Merrygoen Road Pavement Rehab - Fixing Local Roads Funding	Local Roads M&R	E			100,000	2,948	97,051.95	3%	FLR Grant Funded
2458	Coolah Creek Road Pavement Rehab - Fixing Local Roads Funding	Local Roads M&R	E			162,224	162,224	0.19	100%	FLR Grant Funded
2457	Neilrex Road Pavement Rehab - Fixing Local Roads Funding	Local Roads M&R	E			135,579	135,579	0.47	100%	FLR Grant Funded
555	Local-Rehab-Coolah Creek Rd	Local Roads M&R	R	General		24,772	24,772	-0.46	100%	FLR Grant Funded
1040	Local-Rehab-Neilrex Rd	Local Roads M&R	R	General		30,962	30,962	-0.01	100%	FLR Grant Funded
2138	Local-Resheet-State Forest Road	Local Roads M&R	R	General		30,000	23,717	6,282.57	79%	R2R Funded. Funds transferred to gravel resheeting projects
2143	Local-Resheet-Fairfield Road	Local Roads M&R	R	General		57,262	57,262	-0.34	100%	R2R Funded
2144	Local-Resheet-Pine Ridge Road	Local Roads M&R	R	General		24,324	23,958	366.26	98%	
1363	Local-Widen-Piambra Rd	Local Roads M&R	E			0	113	-113.36		
2142	Local-Resheet-Uphills Road	Local Roads M&R	R			3,307	3,307	-0.36	100%	Kevin to Double Check
2416	Wangmans Rd - Gravel Resheet	Local Roads M&R	R	R2R		68,345	68,345	0.06	100%	R2R Funded
2494	North Pine Ridge Rd - Gravel Resheet	Local Roads M&R	R	R2R		70,000	58,556	11,443.56	84%	
2495	Lawson Park Rd - Gravel Resheet	Local Roads M&R	R	R2R		50,000	53,834	-3,834.29	108%	
2418	McEvoy Road - Gravel Resheet	Local Roads M&R	R	R2R		58,984	58,984	0.49	100%	R2R Funded
2413	Nashs Road Gravel Resheet	Local Roads M&R	R	R2R		63,486	63,486	-0.43	100%	R2R Funded
2496	Sleightholmes Rd - Gravel Resheet	Local Roads M&R	R	R2R		45,000	10,730	34,270.18	24%	
2411	Hotchiss Road Gravel Resheet	Local Roads M&R	R	R2R		35,000	35,234	-233.79	101%	
2430	Piambra Road Pavement Rehab - Local Road Community Infrastructure Fun	Local Roads M&R	R			650,000	231,986	418,013.80	36%	FLR & LRCI Funding
2421	Lynwood Road - Gravel Resheet	Local Roads M&R	R	R2R		31,763	31,763	0.21	100%	R2R Funded
2497	Mount Oeba - Gravel Resheet	Local Roads M&R	R	R2R		60,000	38,827	21,172.79	65%	
2412	Baradine Cemetery Road Gravel Resheet	Local Roads M&R	R	R2R		24,912	24,912	-0.09	100%	R2R Funded
2429	Boooloola Road - Pavement Rehab - Local Roads Community Infrastructure F	Local Roads M&R	R			450,316	450,316	0.40	100%	R2R , FLR & LRCI Funding
2417	Bugaldie Guinema Rd - Gravel Resheet	Local Roads M&R	R	R2R		35,000	32,919	2,081.18	94%	
2446	Oakey Creek Road Gravel Resheeting	Local Roads M&R	R	R2R		50,000	50,921	-921.06	102%	
2456	Bugaldie Goorianawa Road Pavement Rehab - Fixing Local Roads Funding	Local Roads M&R	R			400,000	320,770	79,230.12	80%	FLR Funding
2414	Yaminbah Road Gravel Resheet	Local Roads M&R	R	R2R		60,000	7,542	52,457.57	13%	
2498	Yarrigan Road - Gravel Resheet	Local Roads M&R	R	R2R		0	0	0.00		Funds transferred to WO 2448

Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvot 3
2419	Walls Road - Gravel Resheet	Local Roads M&R	R	R2R		27,398	27,398	0.41	100%	R2R Funded
2424	Oban Road Gravel Resheet	Local Roads M&R	R	R2R		31,334	31,334	-0.16	100%	R2R Funded. Funds transferred to gravel resheeting projects
	<b>Local Roads Total</b>					<b>3,996,788</b>	<b>2,920,056</b>	<b>1,076,732.12</b>	<b>73%</b>	
	<b>Regional Roads</b>									
1364	Regional Roads Reseals	Regional Roads M&R	R	Grant	100%	561,246	561,246	-0.35	100%	Funds Transferred from WO 2316
2092	Billy Kings Creek 2 Bridges	Regional Roads M&R	E	Grant	100%	760,177	758,188	1,989.67	100%	
2316	Shoulder widening MR396 (Warrumbungles Way) - Pavement Rehabilitation	Regional Roads M&R	R	Grant	100%	0	0	0.00		Funds Transferred to WO 1364 , 2093 , 2423
2126	Pavement Rehab MR55 (Black Stump Way) - Pavement Rehabilitation	Regional Roads M&R	R	Grant	50% each	730,146	727,045	3,100.69	100%	
2093	Pavement widening MR55 - Safer Roads	Regional Roads M&R	E	Grant		270,631	270,631	0.45	100%	Funds Transferred from WO 2316
2181	Blisters & Warning Signs - Bullinda St, Binnaway	Regional Roads M&R	E	Grant		20,000	0	20,000.00	0%	
2423	MR55 Rehab - near Black Stump Rest Area - Seg 53,54,55	Regional Roads M&R	R			1,927,085	284,275	1,642,810.27	15%	Funds Transferred from WO 2316 + Balance from Operating Expenses Budget Supvot
	<b>Regional Roads Total</b>					<b>4,269,286</b>	<b>2,601,385</b>	<b>1,667,900.73</b>	<b>61%</b>	
	<b>Aerodrome</b>									
2318	Coolah aerodrome - replacement of runway lights	Aerodromes	R	General		35,000	0	35,000.00	0%	
	<b>Aerodrome Total</b>					<b>35,000</b>		<b>35,000.00</b>	<b>0%</b>	
	<b>Road Operations Total</b>					<b>8,301,074</b>	<b>5,521,441</b>	<b>2,779,632.85</b>	<b>67%</b>	
	<b>Urban Services</b>									
	<b>Horticulture</b>									
2319	Binnaway Progress Association - main street gardens - Parks & Gardens	Horticulture	E	General		5,000	0	5,000.00	0%	
2320	Baradine Progress Association - main street gardens - Parks & Gardens	Horticulture	E	General		5,000	0	5,000.00	0%	
2321	Mendooran Park - replace toilet roof - Parks & Gardens	Horticulture	R	General		30,000	0	30,000.00	0%	
2322	Mendooran Park - replace shade shelter - Parks & Gardens	Horticulture	R	General		40,000	0	40,000.00	0%	
2324	Coonabarabran Skate Park - irrigation - Parks & Gardens	Horticulture	E	General		30,000	0	30,000.00	0%	
1976	Baradine Skate & Activity Park construction	Horticulture	E	Grant		46,308	11,227	35,081.04	24%	Transferred from WO 1977 as per Kelly Dewar
2249	Shade for Dunedoo Playground and Skate Park	Horticulture	E	Grant		60,000	53,860	6,140.01	90%	
2250	Coonabarabran Stop and Play	Horticulture	E	Grant		0	0	0.00		Funds not Required this FY
2251	Mendooran Park Playground	Horticulture	E	Grant		60,000	0	60,000.00	0%	
2408	Removal of old Toilet Block - McMaster Park Coolah	Horticulture				8,548	8,548	0.00	100%	
	<b>Horticulture Total</b>					<b>284,856</b>	<b>73,635</b>	<b>211,221.05</b>	<b>26%</b>	
	<b>Ovals</b>									
2325	Binnaway Oval - Irrigation Upgrade	Ovals	E	General		45,000	0	45,000.00	0%	
2326	Baradine Oval toilets - renewal of tiles, fixtures, storage	Ovals	R	General		26,000	0	26,000.00	0%	
942	Master Plan for Each Sporting Precinct	Ovals	Study	General		25,000	0	25,000.00	0%	
1309	Robertson Oval - Amenities refurbishment (Canteen & Toilets)	Ovals	R	General		27,396	28	27,368.46	0%	
2071	Baradine Oval Lighting renewal	Ovals	R	Grant		-27,274	0	-27,274.00	0%	
2080	Repainting - No 2 Spectator area...Western wall	Ovals	R	General		10,000	10,000	0.00	100%	
2081	Robertson Oval - Amenities refurbishment (Disabled Access)	Ovals	R	General		110,000	97,333	12,667.25	88%	
2232	Mendooran Sports Ground Fence	Ovals	E	Grant		95,000	50,030	44,970.31	53%	
2264	Basketball Court Refurbishment - Coonabarabran	Ovals	E	Grant		127,000	12,788	114,211.71	10%	
2243	Steel shade structure over the Binnaway Skate Park.	Ovals	E	Grant		35,000	19,038	15,962.00	54%	
2451	Coonabarabran sports complex improvements	Ovals	E	Grant		100,000	14,850	85,149.52	15%	
2248	Coolah Skate Park	Ovals	E	Grant		0	0	0.00		Funds not Required this FY
	<b>Ovals Total</b>					<b>573,122</b>	<b>204,067</b>	<b>369,055.25</b>	<b>36%</b>	
	<b>Swimming Pools</b>									
2327	Baradine pool - Backwash water connection to sewer	Public Swimming Pools	R	Grant/General	375%	10,667	0	10,667.00	0%	Funds Transferred to WO2328,WO1663,WO2072,WO2453
2328	Baradine pool - Filter media replacement	Public Swimming Pools	R	Grant/General	43%	58,000	58,000	0.00	100%	Funds allocated from WO 2327
2329	Binnaway pool - Concourse Crack Repair	Public Swimming Pools	R	General		15,000	0	15,000.00	0%	
2330	Binnaway pool - Upgrade chlorinator	Public Swimming Pools	R	Grant/General	33%	30,000	0	30,000.00	0%	
2331	Coolah pool - New acid tank	Public Swimming Pools	R	Grant/General	22%	45,000	0	45,000.00	0%	
2332	Coonabarabran pool - Concrete infill - underwater lights	Public Swimming Pools	R	General		40,000	0	40,000.00	0%	
2333	Dunedoo pool - Backwash water connection to sewer	Public Swimming Pools	R	Grant/General	83%	60,000	0	60,000.00	0%	
2334	Mendooran pool - Grouting & painting	Public Swimming Pools	R	Grant	100%	30,000	0	30,000.00	0%	
2487	Chlorine Disinf Upgrade Bar Bin	Public Swimming Pools	E	Grant	100%	20,000	0	20,000.00	0%	
2488	Concrete Concourse Coona, Dunedoo	Public Swimming Pools	E	Grant	100%	66,000	0	66,000.00	0%	
2489	Shade Shelter Dunedoo	Public Swimming Pools	E	Grant	100%	25,000	0	25,000.00	0%	
1661	Dunedoo Roof Modifications Amenities Block (Polycarbon)	Public Swimming Pools	R	General		25,000	0	25,000.00	0%	



Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvote 3
1663	Install 2 x 32000ltr water tanks at Baradine, Coona, Coolah, and Dunedoo po	Public Swimming Pools	E	General		70,000	70,000	0.00	100%	Funds allocated from WO 2327
2072	Baradine Pool - repair leaks	Public Swimming Pools	R	General		50,540	50,540	0.00	100%	Funds allocated from WO 2327
2453	Warrumbungle Pools Improvement Program - Drought Stimulus Package Fu	Public Swimming Pools				3,978	3,978	-0.18	100%	Funds allocated from WO 2327
	<b>Swimming Pools Total</b>					<b>549,185</b>	<b>182,518</b>	<b>366,666.82</b>	<b>33%</b>	
	<b>Town Streets</b>									
1666	Street Trees - Baradine	Town Streets	R	General		15,000	13,342	1,658.00	89%	
2335	Lachlan Street - Urban Road Reseals	Town Streets	R	General		0	0	0.00		Transferred to WO 546
2336	Walker Street - Urban Road Reseals	Town Streets	R	General		10,500	0	10,500.00	0%	
2337	Macquarie Street - Urban Road Reseals	Town Streets	R	General		500	3,605	-3,105.45	721%	
2338	Wellington Street - Footpaths	Town Streets	R	General		20,000	15,474	4,526.36	77%	
1871	Street Trees - Binnaway	Town Streets	R	General		15,000	0	15,000.00	0%	
2339	Renshaw Street - Urban Road Reseals	Town Streets	R	General		13,100	0	13,100.00	0%	
2340	Castlereagh Av - Urban Road Reseals	Town Streets	R	General		5,200	934	4,265.57	18%	
2341	Renshaw Street - Footpaths	Town Streets	R	General		10,000	66	9,934.36	1%	
1874	Street Trees - Coolah	Town Streets	R	General		20,000	19,293	707.00	96%	
2342	Martin Street - Streets rehabilitation	Town Streets	R	General		35,000	24,423	10,577.45	70%	
2343	Martin Street - Urban Road Reseals	Town Streets	R	General		19,300	2,459	16,840.77	13%	
2344	Booyamurra Street - Urban Road Reseals	Town Streets	R	General		11,100	0	11,100.00	0%	
2345	Binnia Street - Footpaths	Town Streets	R	General		20,000	0	20,000.00	0%	
2100	Street Trees - Coona	Town Streets	R	General		50,000	3,633	46,367.00	7%	
2346	Crane Street - Urban Road Pavements	Town Streets	R	General		49,721	0	49,721.00	0%	Funds Transferred to WO 2099
2347	George Street - Urban Road Reseals	Town Streets	R	General		10,500	11,545	-1,045.21	110%	
2348	Dawson Street - Urban Road Reseals	Town Streets	R	General		14,400	16,529	-2,128.80	115%	
2349	Robertson Street - Urban Road Reseals	Town Streets	R	General		7,200	3,456	3,743.94	48%	
2350	Castlereagh Street - Urban Road Reseals	Town Streets	R	General		6,500	0	6,500.00	0%	
2351	Ann Street - Urban Road Reseals	Town Streets	R	General		18,100	15,999	2,100.96	88%	
2352	Clarke Street - Urban Road Reseals	Town Streets	R	General		8,200	0	8,200.00	0%	
2353	Hagan Avenue - Urban Road Reseals	Town Streets	R	General		8,300	0	8,300.00	0%	
2354	Racecourse Street - Urban Road Reseals	Town Streets	R	General		8,600	0	8,600.00	0%	
2355	East Street - Urban Road Reseals	Town Streets	R	General		10,000	6,258	3,742.16	63%	
2356	Neate Street - Urban Road Reseals	Town Streets	R	General		5,200	3,196	2,003.70	61%	
2357	Cowper Street - Open channel construction - Drainage Structures	Town Streets	R	General		46,000	0	46,000.00	0%	
2358	Belar Street Coonabarabran - New K&G	Town Streets	R	General		50,000	0	50,000.00	0%	
2359	Cassilis Street - Footpaths	Town Streets	R	General		5,000	0	5,000.00	0%	
2360	John Street - Footpaths	Town Streets	R	General		12,000	170	11,829.90	1%	
2101	Street Trees - Dunedoo	Town Streets	R	General		20,000	0	20,000.00	0%	
2361	Talbragar Street - Urban Road Pavements	Town Streets	R	General		40,000	0	40,000.00	0%	
2362	Digilah Street - Urban Road Reseals	Town Streets	R	General		26,100	0	26,100.00	0%	
2363	Walleroo Street - Drainage Structures (incl. K&G)	Town Streets	R	General		0	0	0.00		Funds transferred to WO 970
2364	Tallawang Street - Drainage Structures (incl. K&G)	Town Streets	R	General		0	0	0.00		Funds transferred to WO 970
2365	Wargundy Street - Drainage Structures (incl. K&G)	Town Streets	R	General		0	0	0.00		Funds transferred to WO 970
2366	Sullivan Street - Footpaths	Town Streets	R	General		0	7,730	-7,730.12		
1908	Street Trees - Mendooran	Town Streets	R	General		15,000	0	15,000.00	0%	
2367	Cobra Street - Urban Road Pavements	Town Streets	R	General		20,000	0	20,000.00	0%	
2368	Bandulla Street Mendooran - New Bitumen Seal	Town Streets	R	R2R	100%	35,000	0	35,000.00	0%	
2369	Cobra Street - Urban Road Reseals	Town Streets	R	General		18,000	4,046	13,953.72	22%	
2370	Bandulla Street - Footpaths	Town Streets	R	General		10,000	9,414	585.86	94%	
970	Wargundy, Wallaroo Drainage - Dunedoo	Town Streets	Study	General		455,460	455,460	0.10	100%	Funded from R2R and from WO 2363,2364,2365, 1675
1332	Drainage Study, Bowen Oval, Goddard & Martin St	Town Streets	E	General		16,000	0	16,000.00	0%	
2226	Shared Path in Cowper/Cassilis Street	Town Streets	R	Grant/General		153,605	129,604	24,001.67	84%	
2099	Pavement Rehab Coona - Crane Street	Town Streets	R	General		59,737	59,737	0.37	100%	Funds Transferred FROM WO 2346
546	Streets-Reseal-Baradine	Town Streets	R	General		8,500	8,456	44.12	99%	Transferred from WO 2335
572	Rehabilitation Of Footpath Sections - Baradine	Town Streets	R	General		0	359	-359.14		
2450	Coolah shared pathway	Town Streets	E	Grant		133,000	86,742	46,258.50	65%	
1675	Drainage Study Wargundy St	Town Streets	Study	General		-6,475	-6,475	0.22	100%	Funds transferred to WO 970
	<b>Town Streets Total</b>					<b>1,508,349</b>	<b>895,455</b>	<b>612,894.01</b>	<b>59%</b>	

Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvot 3
	<b>Urban Services Total</b>					<b>2,915,512</b>	<b>1,355,675</b>	<b>1,559,837.13</b>	<b>46%</b>	
	<b>Technical Services Total</b>					<b>15,595,493</b>	<b>9,716,819</b>	<b>5,878,674.85</b>	<b>62%</b>	
	<b>Warrumbungle Water</b>									
1903	Baradine Water Treatment Plant- Renewals	Warrumbungle Water	R	RA	100%	73,860	30,853	43,006.74	42%	Budget reallocation to Wo 2114
2115	Mains replacements - Baradine	Warrumbungle Water	R	RA	100%	41,000	18,906	22,093.71	46%	Budget reallocation to Wos 1904 and 2112
1818	Mendooran - Water recommendations	Warrumbungle Water	R	RA			-1,110			
1884	Dunedoo - Upgrade Reservoirs C18	Warrumbungle Water	R	RA			0			
2031	Coonabarabran Showground bore	Warrumbungle Water		0			11			
519	Meter Replacements - Baradine	Warrumbungle Water	R	RA	100%	20,000	14,070	5,930.28	70%	
2070	Baradine clarifier replacement (Council contribution only for \$1.0m project)	Warrumbungle Water	R	Grant	75%	371,728	2,653	369,075.16	1%	
2371	Baradine replace filter	Warrumbungle Water	R	RA	100%	50,000	0	50,000.00	0%	
523	Meter Replacements - Binnaway	Warrumbungle Water	R	RA	100%	12,500	6,037	6,463.46	48%	
1018	Water Treatment Plant- Renewals	Warrumbungle Water	R	RA	100%	72,308	53,284	19,023.89	74%	
	New Coonabarabran WTP Filter Repair	Warrumbungle Water	R	RA	100%	18,000			0%	Funds Transferred fom WO 2122 WO 2375 WO 2216 WO 531
2372	Water main replacements- Binnaway	Warrumbungle Water	R	RA	100%	30,000	28,348	1,652.25	94%	
2373	Relining of WTP lagoons- Scoping	Warrumbungle Water	R	RA	100%	5,000	0	5,000.00	0%	
1896	Coolah - Chlorine room at bores	Warrumbungle Water	R	RA	100%	85,734	12,925	72,808.94	15%	
525	Meter Replacements - Coolah	Warrumbungle Water	R	RA	100%	25,529	22,458	3,070.70	88%	
1355	Mains Replacement and extensions - Coolah	Warrumbungle Water	R	RA	100%	0	0	0.00		Budget reallocation to Wo 2114
1358	Telemetry Upgrade Water (Council contribution only for proposed Grant fund)	Warrumbungle Water	E	Grant	75%	296,219	29,050	267,169.81	10%	-66750
974	Meter Replacements - Coonabarabran	Warrumbungle Water	P	RA	100%	50,000	49,518	482.39	99%	
2124	Water Treatment Plant Renewal	Warrumbungle Water	R	RA	100%	35,000	31,664	3,335.66	90%	
2116	Mains replacements - Coonabarabran (incl George St)	Warrumbungle Water	R	RA	100%	80,000	78,149	1,851.39	98%	
2120	Reservoir upgrades - WHS, C18, fencing (shire wide)	Warrumbungle Water	E	RA	100%	167,405	68,719	98,685.64	41%	
2374	Reservoir upgrades - internal structures (shire wide)	Warrumbungle Water	E	RA	100%	70,000	0	70,000.00	0%	
2111	Coonabarabran Groundwater pipeline (Council's contribution only to \$2.3m p	Warrumbungle Water	E	Grant	100%	689,025	113,284	575,740.57	16%	-123000
1564	Mains Replacements and extension - Dunedoo	Warrumbungle Water	R	RA	100%	53,849	53,617	231.92	100%	
535	Reservoirs-Rehabilitation	Warrumbungle Water	R	RA	100%	167,598	1,909	165,688.28	1%	
2117	Meter replacements - Dunedoo	Warrumbungle Water	R	RA	100%	17,130	17,130	0.37	100%	
1682	Meter replacements - Mendooran	Warrumbungle Water	R	RA	100%	12,500	9,235	3,264.54	74%	
2122	Water main replacements - Mendooran	Warrumbungle Water	R	RA	100%	49,452	30,073	19,378.21	61%	
2375	Removal of dead ends - Benewa to Cobra	Warrumbungle Water	E	RA	100%	10,436	10,028	408.38	96%	Budget reallocation to Wo 2114
531	Timor Dam Fence & Dead Water storage	Warrumbungle Water	R	RA		700	667	32.77	95%	
972	Binnaway - New Bore	Warrumbungle Water	E	Grant		262,309	0	262,308.74	0%	
973	Coolah - New Bore	Warrumbungle Water	E	Grant		53,281	0	53,280.94	0%	
977	Mendooran - New Bore	Warrumbungle Water	E	Grant		66,167	0	66,167.00	0%	
1686	Re-locate services-Renshaw st	Warrumbungle Water	R	RA		5,091	4,396	695.19	86%	
1799	Coonabarabran - Production Bore	Warrumbungle Water	E	RA		2,000	0	2,000.00	0%	
1875	Coolah - Dedicated rising main	Warrumbungle Water	E	RA		11,928	0	11,928.13	0%	
1886	Mendooran - Eol Safe & Secure upgrade	Warrumbungle Water	R	Grant	75%	48,082	48,081	0.89	100%	
1904	Coonabarabran Water Treatment Plant Renewal	Warrumbungle Water	R	RA		72,665	64,091	8,573.26	88%	Budget reallocation from WO2115
1919	Binnaway WTP Improvements/ Renewals	Warrumbungle Water	R	RA		666	666	-0.30	100%	
2034	Mendooran connect old river pumping station	Warrumbungle Water	E	RA		163,953	144,156	19,796.88	88%	
2073	Coolah Water Supply Scheme Upgrades Scoping Study	Warrumbungle Water	E	Grant	75%	68,714	28,979	39,735.72	42%	
2112	Coonabarabran WTP filter media replacement	Warrumbungle Water	R	RA		89,370	11,602	77,767.50	13%	Budget reallocation from WO2115
2114	Mains replacement - Hwy/caravan park underbore	Warrumbungle Water	R	RA		145,036	145,235	-198.78	100%	Budget reallocation from Wos 1355, 1903 and 2375
2119	Reservoir cleans (shire wide)	Warrumbungle Water	R	RA		12,409	0	12,409.09	0%	
2121	Upgrade Chlorine room - Dunedoo	Warrumbungle Water	R	RA		34,000	0	34,000.00	0%	
2123	Water Supply Systems Automation Upgrades (shire wide)	Warrumbungle Water	E	Grant	75%	26,213	10,317	15,895.70	39%	
2216	De-weed and Dredge Coonabarabran Poundyard Weir	Warrumbungle Water	R	RA		3,500	3,500	0.00	100%	
2258	Bores Condition Assessment - Shire wide	Warrumbungle Water	R	Grant	75%	68,226	6,652	61,573.67	10%	
528	Mains Replacement - Coonabarabran (Camp St. Anne to Namoi)	Warrumbungle Water	R	RA		0	18	-17.66		
1676	Replacement of Water Tower Kenebri	Warrumbungle Water	R	RA		0	118	-117.52		
1880	Coolah Water Reservoirs Capital	Warrumbungle Water	R	RA		0	604	-604.09		
	<b>Warrumbungle Water Total</b>					<b>3,638,581</b>	<b>1,149,893</b>	<b>2,469,589.42</b>	<b>32%</b>	
	<b>Warrumbungle Sewer</b>									

Part 8: Capital Expenditure Report (detailed)

WO	Capital Projects Description	Activity	R or E or P	Funding	% Funded	Rev Bdgt	Actual Q3 2020/21	Rem Bdgt	Spent %	Justification for supvote 3
1917	Baradine - replace Pot valves & Cont.	Warrumbungle Sewer	R	RA	100%	95,000	94,216	784.07	99%	
2128	Binnaway - Sewerage (Council contribution only to \$7.6m project) @25%	Warrumbungle Sewer	E	Grant	75%	123,372	20,377	102,995.60	17%	
1577	Coolah Sewage Treatment Plant Upgrade	Warrumbungle Sewer	R	Grant	79%	142,296	23,695	118,600.95	17%	- 303,913.00
983	Pump stations- renewal	Warrumbungle Sewer	R	RA	100%	144,730	61,294	83,435.72	42%	
1339	Manhole rehab - Coonabarabran	Warrumbungle Sewer	R	RA	100%	40,000	34,075	5,924.64	85%	
1340	Telemetry Upgrade (All Towns) (Council Contribution only for 250k proj)	Warrumbungle Sewer	E	Grant	75%	107,114	23,089	84,024.58	22%	- 30,000.00
1571	Coonabarabran Sewage Treatment Plant Upgrade	Warrumbungle Sewer	E	Grant	50%	479,342	14,058	465,284.11	3%	- 382,500.00
1576	Dunedoo Sewage Treatment Plant Upgrade	Warrumbungle Sewer	E	Grant	76%	147,315	26,093	121,221.42	18%	- 1,103,216.00
2105	Manhole rehab - Dunedoo	Warrumbungle Sewer	R	RA	100%	52,139	43,622	8,516.63	84%	Budget reallocation to WO 1684
1684	Mendooran - EoI Sewer Scope	Warrumbungle Sewer		Grant	75%	10,061	8,738	1,322.81	87%	Budget reallocation from WO 2105
1914	Baradine - Camp Cypress Sewer Line	Warrumbungle Sewer		RA		199,999	0	199,999.00	0%	
2391	Baradine pump station installation of odour bed	Warrumbungle Sewer		RA		19,825	20,053	-227.58	101%	
2102	Baradine Sewerage Scheme Upgrade Scoping Study	Warrumbungle Sewer		Grant	75%	94,461	24,748	69,713.03	26%	
2103	Manhole rehab - Coolah/Dunedoo	Warrumbungle Sewer	R	RA		14,901	12,665	2,235.43	85%	
2108	Effluent Reuse- Pivot Irrigator replacement	Warrumbungle Sewer		RA		103,436	89,475	13,961.07	87%	
	<b>Warrumbungle Sewer Total</b>					<b>1,773,990</b>	<b>496,198</b>	<b>1,277,791.48</b>	<b>28%</b>	
	<b>Grand Total</b>					<b>24,812,327</b>	<b>11,726,088</b>	<b>13,087,182.50</b>	<b>47%</b>	

## Part 9: Balance Sheet

	Original Budget \$'000	Open Bal Adj. \$'000	Approved Changes \$'000	Revised Budget \$'000	YTD Balance \$'000
<b>Assets</b>					
<b>Current Assets</b>					
Cash and Cash Equivalents (incl. Inv.)	8,804			8,804	18,478
Investments (Current)	-			-	-
Receivables (Current)	6,153		79	6,232	6,941
Inventories (Current)	958			958	581
Contract assets			1,645	1,645	2,026
Other	-			-	-
<b>Total Current Assets</b>	<b>15,915</b>	<b>-</b>	<b>1,724</b>	<b>17,639</b>	<b>28,026</b>
<b>Non-Current Assets</b>					
Investments (Non-Current)	-			-	-
Receivables (Non-Current)	15			15	194
Inventories (Non-Current)	299			299	299
Property, Plant & Equipment	507,446		51,839	559,285	543,058
Investments - Equity Method	385			385	444
Right of use assets					295
Intangibles	246			246	275
<b>Total Non-Current Assets</b>	<b>508,391</b>	<b>-</b>	<b>51,839</b>	<b>560,230</b>	<b>544,565</b>
<b>Total Assets</b>	<b>524,306</b>	<b>-</b>	<b>53,563</b>	<b>577,869</b>	<b>572,591</b>
<b>Current Liabilities</b>					
Payables	2,319			2,319	1,130
Income received in advance	-			-	-
Borrowings	999			999	443
Contract liabilities			1,265	1,265	1,265
Lease Liability	47			47	12
Provisions	4,438			4,438	4,657
<b>Total Current Liabilities</b>	<b>7,803</b>	<b>-</b>	<b>1,265</b>	<b>9,068</b>	<b>7,507</b>
<b>Non-Current Liabilities</b>					
Borrowings	1,918		-	1,918	3,346
Lease Liability	176			176	223
Provisions	2,391		-	2,391	3,102
<b>Total Non-Current Liabilities</b>	<b>4,485</b>	<b>-</b>	<b>-</b>	<b>4,485</b>	<b>6,671</b>
<b>Total Liabilities</b>	<b>12,288</b>	<b>-</b>	<b>1,265</b>	<b>13,553</b>	<b>14,177</b>
<b>Net Assets</b>	<b>512,018</b>	<b>-</b>	<b>52,298</b>	<b>564,316</b>	<b>558,414</b>
Retained Earnings	425,158		881	426,039	429,385
Revaluation Reserves	86,860		51,476	138,336	138,331
<b>Total Equity</b>	<b>512,018</b>	<b>-</b>	<b>52,357</b>	<b>564,375</b>	<b>567,717</b>

## Part 10: Statement of Cash Flows

	Original Budget \$'000	Approved Changes \$'000	Revised Budget \$'000	YTD Actuals \$'000
<b>Cash Flows from Operating Activities</b>				
<b><u>Receipts</u></b>				
Rates and Annual Charges	13,989	(62)	13,927	13,909
User Charges and Fees	4,903	(83)	4,820	3,423
Interest & Investment Revenue	491	(353)	138	100
Bonds and Deposits Received	-	(11)	-	-
Other Revenues	1,300	1,268	2,568	1,521
Grants & Contributions	20,052	1,824	21,876	16,293
<b><u>Payments</u></b>				
Employee Benefits & On-Costs	(15,143)	25	(15,118)	(10,599)
Materials & Contracts	(6,346)	(610)	(6,956)	(5,281)
Borrowing Costs	(163)	-	(163)	(124)
Other Expenses	(5,313)	(158)	(5,471)	(4,061)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>13,770</b>	<b>1,838</b>	<b>15,620</b>	<b>15,181</b>
<b>Cash Flows from Investing Activities</b>				
<b><u>Receipts</u></b>				
Sale of Investment Securities	-	-	-	-
Sale of Real Estate Assets	-	-	-	-
Sale of Infrastructure, Property, Plant and Equipment	820	-	820	687
Deferred Debtors Receipts	-	-	-	-
<b><u>Payments</u></b>				
Purchase of Investment Securities	-	-	-	-
Purchase of Infrastructure, Property, Plant and Equipment	(14,101)	(11,458)	(25,559)	(11,726)
Purchase of Real Estate Assets	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(13,281)</b>	<b>(11,458)</b>	<b>(24,739)</b>	<b>(11,039)</b>
<b>Cash Flows from Financing Activities</b>				
<b><u>Receipts</u></b>				
Proceeds from Borrowings & Advances	-	-	-	-
<b><u>Payments</u></b>				
Repayment of Borrowings & Advances	(943)	-	(943)	(715)
Repayment of Finance Lease Liabilities	(45)	-	(45)	(33)
<b>Net Cash provided (or used in) Financing Activities</b>	<b>(988)</b>	<b>-</b>	<b>(988)</b>	<b>(749)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(499)</b>	<b>(9,620)</b>	<b>(10,108)</b>	<b>3,393</b>
<b>Cash &amp; Cash Equivalents – Opening balance</b>	<b>9,303</b>	<b>6,656</b>	<b>15,959</b>	<b>18,359</b>
<b>Cash &amp; Cash Equivalents – Closing balance</b>	<b>9,802</b>	<b>16,276</b>	<b>5,851</b>	<b>18,478</b>

## Part 11: Loan Movement Table

### ( A ) External Loans

Loan Details	Responsible Area	Interest Rate	End date	Amount Borrowed	Opening Balance	Interest to date	Payments to date	Closing Balance
Admin Building Loan	Property And Risk	5.80%	30-Mar-23	1,500,000	543,619	21,921	126,945	416,674
Bridges Loan	Regional Roads M&R	4.09%	30-Jun-25	600,000	330,061	9,103	45,530	284,531
LIRS Round 1 Loan	Local Roads M&R	5.80%	30-Nov-22	2,300,000	704,459	22,751	200,868	503,591
Mendooran Water Loan	Warrumbungle Water	2.72%	22-Nov-23	841,673	368,244	8,491	74,512	293,732
LIRS Round 2 Loan	Local Roads M&R	3.66%	31-Mar-25	3,100,000	1,691,013	22,751	233,825	1,457,189
Loan Quarry	Warrumbungle Quarry	3.30%	22-May-25	455,000	259,582	8,228	33,580	226,002
<b>Total:</b>				<b>8,796,673</b>	<b>3,896,978</b>	<b>93,244</b>	<b>715,260</b>	<b>3,181,718</b>

### ( B ) Internal Loans

Loan Details	Responsible Area	Interest Rate	End date	Amount Borrowed	Opening Balance	Interest to date	Payments to date	Closing Balance
Administration Building Internal Loan	Loan is from the Sewer fund to Property & Risk	5.80%	30-Jun-22	1,500,000	378,148	13,297	-	378,148
<b>Total:</b>				<b>1,500,000</b>	<b>378,148</b>	<b>13,297</b>	<b>-</b>	<b>378,148</b>

Part 11: Restricted Assets (Budgeted)

( C ) Restricted Asset Movements Table (based on revised QBR52)

Restricted Asset Details	Opening Balance	Revenue	Recurrent Exp (less deprec.)	Capital Exp	Loan repayments	Bal Sheet Mvmnts / other adjust	Closing Balance 30 June 2021
	'000	'000	'000	'000	'000	'000	'000
<b>External Restrictions</b>							
<b>External Restrictions included in liabilities</b>							
Trust Fund (Through Balance Sheet)	691	-	-	-	-	-	691
<b>Sub Total</b>	<b>691</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>691</b>
<b>External Restrictions Other (Excl Grant)</b>							
Warrumbungle Water	252	5,390	(2,640)	(3,639)	(102)	-	(739)
Warrumbungle Sewer	3,775	2,466	(1,290)	(1,774)	-	-	3,177
Storm Water Levy	17	105	-	(95)	-	-	27
Domestic Waste Management	213	2,563	(2,563)	-	-	-	213
Developer Contributions (General)	202	46	-	-	-	-	248
Developer Contributions (Water)	102	-	-	-	-	-	102
Developer Contributions (Sewer)	31	-	-	-	-	-	31
<b>Sub Total</b>	<b>4,592</b>	<b>10,570</b>	<b>(6,493)</b>	<b>(5,508)</b>	<b>(102)</b>	<b>-</b>	<b>3,059</b>
<b>Specific Purpose Unexpended Grants</b>							
<b>Grant Funded Programs</b>							
Specific Purpose Unexpended Grants	2,145	-	-	(2,145)	-	-	-
<b>RMS Grants</b>							
RMS Grants	-	-	-	-	-	-	-
<b>Sub Total</b>	<b>2,145</b>	<b>-</b>	<b>-</b>	<b>(2,145)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total External Restrictions</b>	<b>7,428</b>	<b>10,570</b>	<b>(6,493)</b>	<b>(7,653)</b>	<b>(102)</b>	<b>-</b>	<b>3,750</b>
<b>Restricted Asset Details</b>	<b>Opening Balance</b>	<b>Revenue</b>	<b>Recurrent Exp (less deprec.)</b>	<b>Capital Exp</b>	<b>Loan repayments</b>	<b>Bal Sheet Mvmnts / other adjust</b>	<b>Closing Balance 30 June 2021</b>
<b>Internal Restrictions (Function View)</b>							
Carry over Capex	2,357	-	-	(2,357)	-	-	-
Prepayment of 1st & 2nd Quarter Fags	3,790	3,807	(3,790)	-	-	-	3,807
Point to point wifi Coona Office	-	-	-	-	-	144	144
General Waste Reserve	-	168	-	(60)	-	-	108
Information Technology (software upgrade / telephone system)	263	-	-	-	-	-	263
Plant Fund	2,056	-	-	-	-	(216)	1,840
<b>Total IR (Function View)</b>	<b>8,466</b>	<b>3,975</b>	<b>(3,790)</b>	<b>(2,417)</b>	<b>-</b>	<b>(72)</b>	<b>6,162</b>
<b>Internal Restrictions (Through Balance Sheet)</b>							
Employee Leave Entitlements	1,272	-	-	-	-	34	1,306
Quarry Remediation	224	-	-	-	-	-	224
<b>Total IR (Through Balance Sheet)</b>	<b>1,496</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34</b>	<b>1,530</b>
<b>Total Internal Restrictions</b>	<b>9,962</b>	<b>3,975</b>	<b>(3,790)</b>	<b>(2,417)</b>	<b>-</b>	<b>(38)</b>	<b>7,692</b>
<b>Total Restricted Assets</b>	<b>17,390</b>	<b>14,545</b>	<b>(10,283)</b>	<b>(10,070)</b>	<b>(102)</b>	<b>(38)</b>	<b>11,442</b>
<b>General Fund Unrestricted</b>	<b>969</b>	<b>34,169</b>	<b>(21,600)</b>	<b>(18,111)</b>	<b>(1,033)</b>	<b>420</b>	<b>(5,186)</b>

<b>Total Cash &amp; Investments</b>	<b>18,359</b>
Less:	
Total External Restrictions	(7,428)
Total Internal Restrictions	(9,962)
<b>RA Closing Balance Unrestricted (30 June 2020)</b>	<b>969</b>

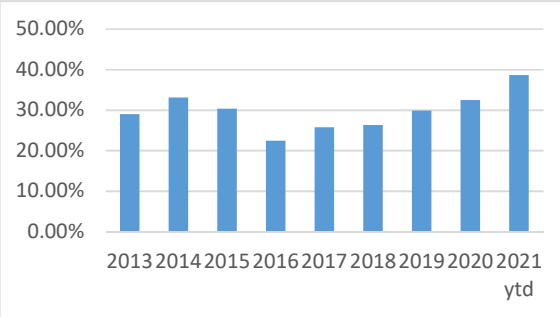
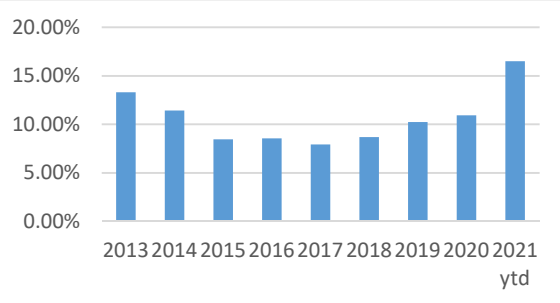
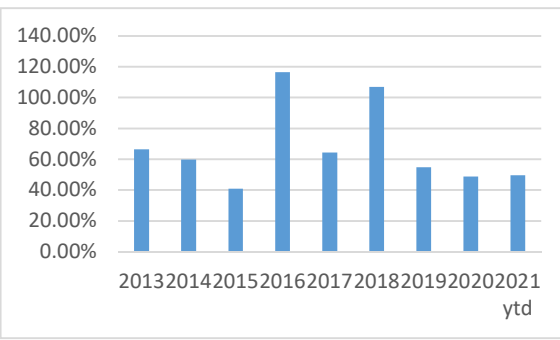
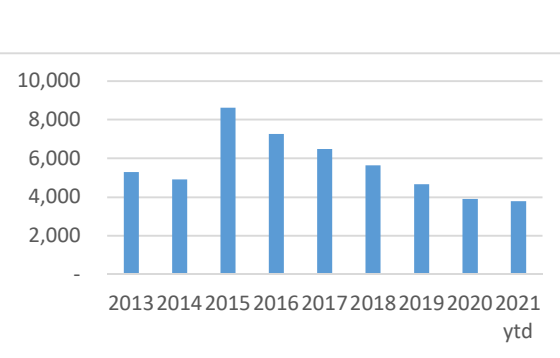
<b>Restricted Assets</b>	<b>Unrestricted c/f</b>	<b>'000</b>
Restricted Asset Opening Balance		969
Restricted Asset Closing Balance		17,390
General Fund Closing Balance after Budgeted Movements		11,442
<b>RA Closing Balance Unrestricted (30 June 2021)</b>		<b>(5,186)</b>
		<b>1,731</b>

## Part 12: KPIs

Ratio	Purpose	Notes																																												
<b>Cash Balance</b>																																														
<table border="1"> <caption>Cash Balance Data (Estimated)</caption> <thead> <tr> <th>Year</th> <th>Cash</th> <th>Investments</th> <th>Total</th> </tr> </thead> <tbody> <tr><td>2012</td><td>\$10,000</td><td>\$5,000</td><td>\$15,000</td></tr> <tr><td>2013</td><td>\$12,000</td><td>\$5,000</td><td>\$17,000</td></tr> <tr><td>2014</td><td>\$8,000</td><td>\$5,000</td><td>\$13,000</td></tr> <tr><td>2015</td><td>\$10,000</td><td>\$5,000</td><td>\$15,000</td></tr> <tr><td>2016</td><td>\$15,000</td><td>\$5,000</td><td>\$20,000</td></tr> <tr><td>2017</td><td>\$18,000</td><td>\$5,000</td><td>\$23,000</td></tr> <tr><td>2018</td><td>\$10,000</td><td>\$10,000</td><td>\$20,000</td></tr> <tr><td>2019</td><td>\$8,000</td><td>\$10,000</td><td>\$18,000</td></tr> <tr><td>2020</td><td>\$10,000</td><td>\$10,000</td><td>\$20,000</td></tr> <tr><td>2021 ytd</td><td>\$18,000</td><td>\$15,000</td><td>\$33,000</td></tr> </tbody> </table>	Year	Cash	Investments	Total	2012	\$10,000	\$5,000	\$15,000	2013	\$12,000	\$5,000	\$17,000	2014	\$8,000	\$5,000	\$13,000	2015	\$10,000	\$5,000	\$15,000	2016	\$15,000	\$5,000	\$20,000	2017	\$18,000	\$5,000	\$23,000	2018	\$10,000	\$10,000	\$20,000	2019	\$8,000	\$10,000	\$18,000	2020	\$10,000	\$10,000	\$20,000	2021 ytd	\$18,000	\$15,000	\$33,000	<p>The blue section of the bar represents cash and cash equivalents, and the red section represents investments.</p>	<p>Although we have considerable Term Deposits, these are considered as Cash &amp; equivalents. Council has no deemed investments for the purpose of this KPI. See cashflow statement for details.</p>
Year	Cash	Investments	Total																																											
2012	\$10,000	\$5,000	\$15,000																																											
2013	\$12,000	\$5,000	\$17,000																																											
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2021 ytd	\$18,000	\$15,000	\$33,000																																											
<b>Operating Surplus/Deficit</b>																																														
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Year	Operating Surplus/Deficit																																													
2012	-2,000																																													
2013	-1,000																																													
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2019	-1,000																																													
2020	1,500																																													
2021 ytd	-1,000																																													
<b>Debt Service Ratio</b>																																														
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Year	Debt Service Ratio																																													
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2020	10.0%																																													
2021 ytd	2.0%																																													



**Part 12: KPIs (continued)**

Ratio	Purpose																					
<b>Rates &amp; Annual Charges Coverage Ratio</b>																						
 <table border="1"> <caption>Rates &amp; Annual Charges Coverage Ratio Data</caption> <thead> <tr> <th>Year</th> <th>Ratio (%)</th> </tr> </thead> <tbody> <tr><td>2013</td><td>28</td></tr> <tr><td>2014</td><td>32</td></tr> <tr><td>2015</td><td>30</td></tr> <tr><td>2016</td><td>22</td></tr> <tr><td>2017</td><td>25</td></tr> <tr><td>2018</td><td>25</td></tr> <tr><td>2019</td><td>28</td></tr> <tr><td>2020</td><td>32</td></tr> <tr><td>2021 ytd</td><td>38</td></tr> </tbody> </table>	Year	Ratio (%)	2013	28	2014	32	2015	30	2016	22	2017	25	2018	25	2019	28	2020	32	2021 ytd	38	<p>To assess the degree of Council's dependence upon revenue from rates and annual charges and to assess the security of Council's income.</p>	<p>at 45.88% This ratio is artificially high due to timing of Rates &amp; Charges revenue vs other revenues.</p>
Year	Ratio (%)																					
2013	28																					
2014	32																					
2015	30																					
2016	22																					
2017	25																					
2018	25																					
2019	28																					
2020	32																					
2021 ytd	38																					
<b>Rates &amp; Annual Charges Outstanding Ratio</b>																						
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Year	Ratio (%)																					
2013	13																					
2014	11																					
2015	8																					
2016	8																					
2017	7																					
2018	8																					
2019	10																					
2020	11																					
2021 ytd	16																					
<b>Building and Infrastructure Renewals Ratio</b>																						
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Year	Ratio (%)																					
2013	65																					
2014	60																					
2015	40																					
2016	115																					
2017	65																					
2018	105																					
2019	55																					
2020	50																					
2021 ytd	50																					
<b>Total Borrowings</b>																						
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Year	Value																					
2013	5,000																					
2014	4,800																					
2015	8,500																					
2016	7,000																					
2017	6,500																					
2018	5,500																					
2019	4,500																					
2020	3,800																					
2021 ytd	3,800																					

## Part 13: Contracts and Other Expenses

### A) Contracts Budget Review Statement

Contracts entered into during the quarter include:

Contractor	Contract Details & Purpose	Value	Start Date	Duration
HACCP International Property Services Pty Ltd	Cleaning of Council buildings	164,010.66 pa	Mar-21	3 Years
Chiverton Estates P/L t/as Thompson Irrifab	Design and construct Coonabarabran Groundwater Pipeline	1,775,742.10 (incl GST)	Mar-21	TBC

#### Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations or \$50,000 whichever is less.
2. Contracts to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's preferred supplier list.
3. Contractors for employment are not required to be included.

### B) Consultancy and Legal Expenses Budget Review Statement

Consultancy and Legal Expenses incurred year date are detailed below:

Expense Type	Expenditure YTD (\$)	Budgeted (Y/N)
Legal Expenses	\$331,610	Y
Consultancies	\$43,041	Y

#### Definition of Consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.